



For the Three-Month and Six-Month Periods Ended June 30, 2024



# Management's Discussion & Analysis Report

### For the three-month and six-month periods ended June 30, 2024

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## 1. Basis of Presentation

The following management's discussion and analysis ("MD&A"), dated August 7, 2024, is intended to assist readers to better understand Savaria Corporation, its business context, strategies, risk factors and key financial results. It notably discusses the Corporation's financial position and operating results for the three-month and six-month periods ended June 30, 2024, in comparison to the corresponding periods of fiscal 2023. Unless otherwise indicated, the terms "Corporation," "Savaria," "we" and "our," refer to Savaria Corporation and its subsidiaries.

Prepared in accordance with *National Instrument 51-102 Respecting Continuous Disclosure Obligations,* this report should be read in conjunction with the unaudited interim condensed consolidated financial statements for the period ended June 30, 2024 as well as the audited consolidated financial statements and accompanying notes for the year ended December 31, 2023, and the MD&A for the same period. Unless otherwise indicated, all amounts are expressed in Canadian dollars. Amounts in certain passages of this MD&A may be expressed in millions of Canadian dollars ("M"); however, all percentage references related to such amounts are calculated based on the thousands of Canadian dollars amount figures contained in the corresponding tables.

The Corporation's management is responsible for the preparation of the MD&A, and it has been reviewed by Savaria's Audit Committee and approved by its Board of Directors.

Additional information, including the Annual Information Form, is available on the website of SEDAR+ at www.sedarplus.ca.

#### **Forward-Looking Statements** 2.

This MD&A includes certain statements which are "forward-looking statements" within the meaning of the securities laws of Canada. Any statement in this MD&A which is not a statement of historical fact may be deemed to be a forwardlooking statement. When used in this MD&A, the words "believe," "could," "should," "intend," "expect," "estimate," "assume" and other similar expressions are generally intended to identify forward-looking statements. It is important to know the forward-looking statements in this MD&A describe our expectations as at August 7, 2024, which are not guarantees of the future performance of Savaria or its industry, and involve known and unknown risks and uncertainties which may cause Savaria's or the industry's outlook, actual results or performance to be materially different from any future results or performance expressed or implied by such statements. Our actual results could be materially different from our expectations if known or unknown risks affect our business, or if our estimates or assumptions turn out to be inaccurate. A change affecting an assumption can also have an impact on other interrelated assumptions, which could increase or diminish the effect of the change. As a result, we cannot guarantee that any forward-looking statement will materialize and, accordingly, the reader is cautioned not to place undue reliance on these forward-looking statements. Forward-looking statements do not take into account the effect that transactions or special items announced or occurring after the statements are made may have on our business. For example, they do not include the effect of sales of assets, monetizations, mergers, acquisitions, other business acquisitions or transactions, asset write-downs or other charges announced or occurring after forward-looking statements are made.

Unless otherwise required by applicable securities laws, we disclaim any intention or obligation to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise.

The foregoing risks and uncertainties include the risks set forth under "Risks and Uncertainties" in this report, as well as other risks detailed from time to time in reports filed by Savaria with securities regulators in Canada.

#### 3. IFRS and Non-IFRS Measures

The Corporation's financial statements are prepared in accordance with IFRS. However, in this MD&A the following non-IFRS measures and non-IFRS ratios are used by the Corporation: EBITDA, adjusted EBITDA, adjusted EBITDA margin, adjusted EBITDA per share, adjusted net earnings, adjusted net earnings per share, available credit facilities, available funds, working capital, total debt, net debt and ratio of net debt to adjusted EBITDA. Reconciliations to IFRS measures and ratios can be found in sections 3.6 and 8 of this MD&A.

The Corporation believes these non-IFRS measures and ratios are useful for investors and analysts to properly assess its financial and operating performance. Although management, investors and analysts use these measures and ratios to evaluate the Corporation's financial and operating performance, they have no standardized definition in accordance with IFRS and should not be regarded as an alternative to financial information prepared in accordance with IFRS. These measures and ratios may therefore not be comparable to similar measures and ratios reported by other entities.

## **EBITDA**

EBITDA is defined as earnings before net finance costs, income tax expense and depreciation and amortization. Investors are cautioned that EBITDA should not be considered an alternative to operating income or net earnings for the period as an indicator of the Corporation's performance, or an alternative to cash flows from operating, investing and financing activities as a measure of liquidity and cash flow. Management uses EBITDA to assess the operating performance of our business. The Corporation also believes this measure is commonly used by investors and analysts to measure a company's ability to service debt and to meet other payment obligations, or as a common valuation measurement. The Corporation excludes among others, depreciation and amortization expense, which is non-cash in nature and can vary significantly depending upon accounting methods or non-operating factors.

### ADJUSTED EBITDA, ADJUSTED EBITDA MARGIN AND ADJUSTED EBITDA PER SHARE

Adjusted EBITDA is defined as EBITDA before strategic initiatives expenses, other expenses or income and stock-based compensation expense. Investors are cautioned that adjusted EBITDA should not be considered an alternative to operating income or net earnings for the period as an indicator of the Corporation's performance, or an alternative to cash flows from operating, investing and financing activities as a measure of liquidity and cash flow. Management uses adjusted EBITDA and adjusted EBITDA per share, among other measures, to assess the operating performance of the business. The Corporation also believes these measures are commonly used by investors and analysts to measure a company's ability to service debt and to meet other payment obligations, or as a common valuation measurement. The Corporation excludes depreciation and amortization expense as well as stock-based compensation expense, which are non-cash in nature and can vary significantly depending upon accounting methods or non-operating factors. Furthermore, the Corporation excludes a) Other expenses or income that can vary from period to period and which could otherwise mask the underlying trends in the business and b) Strategic initiatives expenses, which are significant costs incurred in relation to Savaria One that could mask the actual baseline performance, as the costs are non-recurring in nature and incurred prior to any perpetual benefits realized or pending realization.

Adjusted EBITDA margin is defined as adjusted EBITDA expressed as a percentage of revenue.

	Total	202	24		20	23		2022		
in thousands of dollars	Trailing 12 months	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3	
Operating Income	\$80,790	\$22,604	\$17,721	\$19,843	\$20,622	\$16,226	\$15,459	\$19,843	\$17,531	
Amortization and depreciation expense	49,495	12,547	12,262	12,319	12,367	12,258	12,188	11,494	12,037	
EBITDA*	130,285	35,151	29,983	32,162	32,989	28,484	27,647	31,337	29,568	
Stock-based compensation	2,291	683	590	403	615	538	410	274	699	
Strategic initiatives expenses	13,544	5,347	5,299	2,018	880	250	-	-	-	
Other expenses (income)	95	764	(1,191)	522	-	-	3,157	1,699	757	
Adjusted EBITDA*	\$146,215	\$41,945	\$34,681	\$35,105	\$34,484	\$29,272	\$31,214	\$33,310	\$31,024	
Adjusted EBITDA per share*	\$2.10	\$0.59	\$0.49	\$0.49	\$0.53	\$0.45	\$0.48	\$0.52	\$0.48	
Diluted weighted average number of shares	-	71,405,637	71,213,393	71,031,225	65,353,751	64,797,135	64,642,997	64,513,288	64,466,506	
Adjusted EBITDA Margin*	17.0%	1 <b>9.0</b> %	16.6%	16.2%	16.4%	14.8%	14.7%	15.7%	15.4%	

Adjusted EBITDA per share is calculated using the diluted weighted average number of shares.

\* Non-IFRS measures are described and reconciled in this section

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		Q2 20	024					
in thousands of dollars, except percentages	Accessibility	Patient Care	Head Office	Total				
Operating Income	\$22,899	\$5,728	\$(6,023)	\$22,604				
Amortization and depreciation expense	9,461	2,046	1,040	\$12,547				
EBITDA*	\$32,360	\$7,774	\$(4,983)	\$35,151				
Stock-based compensation	-	-	683	\$683				
Strategic initiatives expenses	3,135	396	1,816	\$5,347				
Other expenses (income)	696	-	68	\$764				
Adjusted EBITDA*	\$36,191	\$8,170	\$(2,416)	\$41,945				
Adjusted EBITDA Margin*	20.9%	17.0%	n/a	19.0%				
		Q2 2023						
Operating Income	\$12,091	\$7,391	\$(3,256)	\$16,226				
Amortization and depreciation expense	9,277	1,860	1,121	\$12,258				
EBITDA*	\$21,368	\$9,251	\$(2,135)	\$28,484				
Stock-based compensation	-	-	538	\$538				
Strategic initiatives expenses	-	-	250	\$250				
Other expenses	-	-	-	-				
Adjusted EBITDA*1	\$21,368	\$9,251	\$(1,347)	\$29,272				
Adjusted EBITDA Margin <sup>*1</sup>	14.2%	19.4%	n/a	14.8%				

\* Non-IFRS measures are described and reconciled in this section <sup>1</sup> As a result of the presentation of the distinct line strategic initiatives expenses and the change in the definition of adjusted EBITDA, Q2 quarterly and year-to-date 2023 figures were restated.

		YTD 2024						
in thousands of dollars, except percentages	Accessibility	Patient Care	Head Office	Total				
Operating Income	\$38,404	\$12,224	\$(10,303)	\$40,325				
Amortization and depreciation expense	18,623	4,054	2,132	\$24,809				
EBITDA*	\$57,027	\$16,278	\$(8,171)	\$65,134				
Stock-based compensation	-	-	1,273	\$1,273				
Strategic initiatives expenses	7,570	961	2,115	\$10,646				
Other expenses (income)	(855)	-	428	\$(427)				
Adjusted EBITDA*	\$63,742	\$17,239	\$(4,355)	\$76,626				
Adjusted EBITDA Margin*	19.1%	17.8%	n/a	1 <b>7.8</b> %				
		YTD 2023						
Operating Income	\$25,724	\$14,729	\$(8,768)	\$31,685				
Amortization and depreciation expense	18,005	4,217	2,224	\$24,446				
EBITDA*	\$43,729	\$18,946	\$(6,544)	\$56,131				
Stock-based compensation	-	-	948	\$948				
Strategic initiatives expenses	-	-	250	\$250				
Other expenses	1,670	130	1,357	\$3,157				
Adjusted EBITDA*1	\$45,399	\$19,076	\$(3,989)	\$60,486				
Adjusted EBITDA Margin <sup>*1</sup>	14.5%	19.7%	n/a	14.8%				

\* Non-IFRS measures are described and reconciled in this section

<sup>1</sup>As a result of the presentation of the distinct line strategic initiatives expenses and the change in the definition of adjusted EBITDA, Q2 quarterly and year-to-date 2023 figures were restated.

## ADJUSTED NET EARNINGS AND ADJUSTED NET EARNINGS PER SHARE

Adjusted net earnings is defined as net earnings excluding strategic initiatives expenses and other expenses or income and the related income tax effects. The Corporation uses adjusted net earnings and adjusted net earnings per share to measure its performance from one period to the next, without the variation caused by the impacts of the items described above. The Corporation excludes these items because they affect the comparability of its financial results and could potentially distort the analysis of trends in its business performance. The Corporation excludes a) Other expenses or income that can vary from period to period and which could otherwise mask the underlying trends in the business and b) Strategic initiatives expenses, which are significant costs incurred in relation to Savaria One that could mask the actual baseline performance, as the costs are non-recurring in nature and incurred prior to any perpetual benefits realized or pending realization.

Adjusted net earnings per share is calculated using the diluted weighted average number of shares.

## **AVAILABLE CREDIT FACILITIES AND AVAILABLE FUNDS**

Available credit facilities is defined as the total amount available under the existing revolving facility minus the amount drawn and outstanding letters of credit. Available funds is defined as the available credit facilities plus cash and cash equivalents. The Corporation believes that certain investors and analysts use these measures to assess financial leverage.

### **WORKING CAPITAL**

Working capital is defined as current assets minus current liabilities. The Corporation uses this metric to measure its liquidity, operational efficiency and short-term financial health.

### TOTAL DEBT, NET DEBT AND RATIO OF NET DEBT TO ADJUSTED EBITDA

Total debt is defined as the amount drawn under the revolving facility, notes payable related to business acquisitions, outstanding letters of credit and lease liabilities, including current portions. Net debt is defined as total debt, net of cash and cash equivalents. The ratio of net debt to adjusted EBITDA is calculated by dividing net debt by the trailing twelve months adjusted EBITDA. The Corporation believes that certain investors and analysts use these measures to assess financial leverage.

## 4. Business Overview

Savaria is one of the global leaders in the accessibility industry, providing solutions for the elderly and physically challenged to improve their comfort, mobility and independence. The Corporation has one of the most comprehensive product lines in the industry, split into two reportable segments, *Accessibility* and *Patient Care*.

Savaria designs, manufactures, distributes and installs accessibility equipment, such as stairlifts for straight and curved stairs, vertical and inclined wheelchair lifts and elevators for home and commercial use. In addition, Savaria manufactures and markets a comprehensive selection of pressure management products, medical beds, as well as an extensive line of medical equipment and solutions for the safe movement of patients, such as transfer, lifting and repositioning aids.

Savaria operates a global manufacturing network with four plants in Canada, two in the United States, one in Mexico, five in Europe, and two in China. The Corporation has direct sales offices in Canada, the United States, seven European countries, Australia and China. It also operates an extensive worldwide dealer network.

As at August 7, 2024, Savaria's workforce totaled approximately 2,400 employees worldwide.

## 4.1 REPORTABLE SEGMENTS OF THE CORPORATION

The business is structured into two reportable segments, Accessibility and Patient Care according to their respective addressable markets.

#### Accessibility

Through the Accessibility segment, Savaria designs, manufactures, distributes and installs a wide portfolio of accessibility products including commercial elevators, home elevators, stairlifts, platform lifts and dumbwaiters, for personal, residential or commercial applications. It also sells a wide variety of wheelchair accessible motor vehicles adapted for people with special needs. Savaria operates manufacturing facilities in Canada (Brampton and Surrey), Mexico (Querétaro), Italy (Milan), the United Kingdom (Kingswinford and Birmingham), the Netherlands (Heerhugowaard) and China (Huizhou and Xiamen). Savaria products are sold worldwide through a network of 1,500 dealers as well as through 28 company-owned direct sales offices, through which the Corporation also provides installation, repair and maintenance services. The Van-Action and Freedom Motors subsidiaries, which were sold on February 1st, 2024, previously manufactured lowered-floor wheelchair accessible conversions for selected brands of minivans.

#### **Patient Care**

With its Patient Care segment, Savaria designs, manufactures, distributes, and installs ceiling lifts, patient transfer slings and accessories, floor lifts and standing aids, bathing equipment, medical beds, therapeutic support surfaces and pressure management products used in healthcare facilities and in home care settings. Savaria operates manufacturing facilities in Canada (Magog and Beamsville), the United States (Greenville and St. Louis) and the United Kingdom (Newton Abbot). The Savaria Patient Care product line is sold through institutional and home care sales channels in North America and Europe.

The following tables provide the revenue of Savaria and its reportable segments, by region, for the six-month period ended June 30:

		YTD 2024						
in thousands of dollars, except percentages	Accessibility Patient Care T					tal		
Canada	\$44,203	13.2%	\$30,550	31.5%	\$74,753	17.4%		
United States	134,290	40.3%	61,386	63.3%	195,676	45.4%		
Europe and rest of world	155,323	46.5%	5,036	5.2%	160,359	37.2%		
Total	\$333,816	100.0%	\$96,972	100.0%	\$430,788	100.0%		

		YTD 2023							
	Accessibility Patient Care			t Care	То	tal			
Canada	\$37,101	11.8%	\$32,865	34.0%	\$69,966	17.1%			
United States	116,939	37.3%	58,653	60.7%	175,592	42.8%			
Europe and rest of world	159,382	50.9%	5,081	5.3%	164,463	40.1%			
Total	\$313,422	100.0%	\$96,599	100.0%	\$410,021	100.0%			

## 5. Financial Highlights

	Q2	2	YTD		
in thousands of dollars, except per-share amounts	2024	2023	2024	2023	
Revenue	\$221,344	\$198,396	\$430,788	\$410,021	
Gross Profit	82,974	67,105	158,368	139,138	
Operating income	\$22,604	\$16,226	\$40,325	\$31,685	
Adjusted EBITDA*1	\$41,945	\$29,272	\$76,626	\$60,486	
Adjusted EBITDA margin* <sup>1</sup>	19.0%	14.8%	17.8%	14.8%	
Net earnings	10,961	8,789	22,008	14,828	
Adjusted net earnings*1	15,592	8,976	29,343	17,363	
Diluted net earnings per share	\$0.15	\$0.14	\$0.31	\$0.23	
Adjusted net earnings per share*1	\$0.22	\$0.14	\$0.41	\$0.27	

<sup>°</sup> Non-IFRS measures are described and reconciled in sections 3 and 6

<sup>1</sup>As a result of the presentation of the distinct line strategic initiatives expenses and the change in the definition of adjusted EBITDA and adjusted net earnings, Q2 quarterly and year-to-date 2023 figures were restated.

## Q2 2024 HIGHLIGHTS

- Revenue for the quarter was \$221.3M, up \$22.9M or 11.6%, compared to Q2 2023, mainly due to organic growth of 11.5% and a positive foreign exchange impact of 1.1%, partially offset by the divestitures of Van-Action and Freedom Motors.
  - Accessibility organic growth stood at 15.4%, including growth of 15.4% coming from North America and 15.3% from Europe.
  - Patient Care organic revenue contracted by 0.9%.
- Gross profit was \$83.0M, up \$15.9M or 23.6%, compared to Q2 2023, representing a gross margin of 37.5%, an increase of 370 bps compared to 33.8% in Q2 2023.
- Operating income was \$22.6M, up \$6.4M or 39.3%, compared to Q2 2023, representing an operating margin of 10.2% compared to 8.2% in Q2 2023.
- Adjusted EBITDA was \$41.9M, up \$12.7M or 43.3%, or \$0.59 per share, up \$0.14, when compared to Q2 2023.
- Adjusted EBITDA margin stood at 19.0% up 420 bps compared to 14.8% in Q2 2023.
- Accessibility adjusted EBITDA was \$36.2M, an increase of \$14.8M or 69.4% compared to Q2 2023.
- Patient Care adjusted EBITDA was \$8.2M, a decrease of \$1.1M or 11.7% compared to Q2 2023.
- Net earnings and adjusted net earnings for the guarter were \$11.0M and \$15.6M, respectively, or \$0.15 and \$0.22 per share on a diluted basis, compared to \$8.8M and \$9.0M, respectively, or \$0.14 per share for both metrics on a diluted basis in Q2 2023.
- Ratio of net debt to adjusted EBITDA stood at 1.88 in comparison to 2.07 as at December 31, 2023.
- Available funds of \$226.6M to support working capital, investments and growth opportunities.
- On April 5, 2024, the Corporation acquired the dumbwaiter and material lift assets of D.A. Matot, Inc. ("Matot") for a net purchase price of approximately \$7.8M (\$US 5.7M). Matot is a leading North American supplier of lifts used for the movement of goods in commercial and industrial applications. Dumbwaiters and material lifts are used in a wide range of activities, including within hospital and healthcare facilities, the hospitality sector, and a variety of retail and industrial settings.

## 6. Financial Review

## 6.1 REVENUE

During the quarter, the Corporation generated revenue of \$221.3M, up \$22.9M or 11.6%, compared to the same period in 2023. The increase was mainly due to organic growth of 11.5% and a positive foreign exchange impact of 1.1%, partially offset by the divestitures of Van-Action and Freedom Motors.

For the six-month period ended June 30, 2024, the Corporation generated revenue of \$430.8M, up \$20.8M or 5.1%, compared to the same period in 2023. The increase is mainly due to organic growth of 6.9% and a positive foreign exchange impact of 0.9%. The growth was partially offset by the aforementioned divestitures as well as the divestiture of the vehicle operations in Norway in 2023.

The following tables provide a summary of the quarter and year-to-date variances in revenue both by reportable segment and in total.

	Q2					
in thousands of dollars, except percentages	Accessibility	Patient Care	Total			
Revenue 2024	\$173,413	\$47,931	\$221,344			
Revenue 2023	\$150,624	\$47,772	\$198,396			
Net change %	15.1%	0.3%	11.6%			
Organic Growth (contraction) <sup>1</sup>	15.4%	(0.9)%	11.5%			
Acquisition/divestiture Impact <sup>2</sup>	(1.4)%	0.0%	(1.0)%			
Foreign Currency Impact <sup>3</sup>	1.1%	1.2%	1.1%			
Net change %	15.1%	0.3%	11.6%			

<sup>1.</sup> Organic growth (contraction) represents the revenue growth/decrease coming from the existing entities as of the previous year and is calculated based on local functional currency.

<sup>2</sup> Acquisition/divestiture impact represents the revenue growth/decrease coming from the newly acquired or divested entities during the last 12 months and is calculated based on local functional currency.

<sup>3.</sup> Foreign currency impact represents the foreign exchange impact unrelated to organic growth (contraction) and acquisition/divestiture.

	YTD					
in thousands of dollars, except percentages	Accessibility	Patient Care	Total			
Revenue 2024	\$333,816	\$96,972	\$430,788			
Revenue 2023	\$313,422	\$96,599	\$410,021			
Net change %	6.5%	0.4%	5.1%			
Organic Growth (contraction) <sup>1</sup>	9.1%	(0.2)%	<b>6.9</b> %			
Acquisition/divestiture Impact <sup>2</sup>	(3.6)%	0.0%	(2.7)%			
Foreign Currency Impact <sup>3</sup>	1.0%	0.6%	0.9%			
Net change %	6.5%	0.4%	5.1%			

<sup>1</sup> Organic growth (contraction) represents the revenue growth/decrease coming from the existing entities as of the previous year and is calculated based on local functional currency.

<sup>2</sup> Acquisition/divestiture impact represents the revenue growth/decrease coming from the newly acquired or divested entities during the last 12 months and is calculated based on local functional currency.

<sup>3</sup> Foreign currency impact represents the foreign exchange impact unrelated to organic growth (contraction) and acquisition/divestiture.

### 6.1.1 Accessibility

Revenue from our *Accessibility* segment was \$173.4M for the quarter, an increase of \$22.8M or 15.1%, compared to the same period in 2023. The increase in revenue was mainly due to the organic growth of 15.4%, driven by strong demand in both the residential and commercial sectors and price increases in North America and Europe; last year was also unfavorably impacted by issues with an ERP implementation system in Europe. The organic growth was 15.4% in North America and 15.3% in Europe. The revenue increase was also driven by a positive foreign exchange impact of 1.1%, mainly coming from the GBP, USD and EUR currencies. The growth was partially offset by the divestitures of Van-Action and Freedom Motors.

For the six-month period ended June 30, 2024, revenue from our *Accessibility* segment was \$333.8M, an increase of \$20.4M, or 6.5%, compared to the same period in 2023. The increase in revenue was related to organic growth of 9.1%, driven by the same factors listed above for the quarter and also to a positive foreign exchange impact of 1.0%. The organic growth was 13.2% in North America and 4.5% in Europe. The growth was partially offset by the divestitures of Van-Action, Freedom Motors and the Norway vehicle operations.

#### 6.1.2 Patient Care

Revenue from our *Patient Care* segment was \$47.9M for the quarter, an increase of \$0.2M or 0.3%, compared to the same period in 2023. In the United States, revenues decreased slightly due to a slow down in new build activity owing to timing and project delays, mainly affecting the ceiling lift business. This was partially offset by higher demand for medical beds. In Canada, revenues were positively impacted by the completion of large hospital projects and the ongoing recovery in the medical beds market. The slight decrease in organic growth was fully offset by a positive foreign exchange impact of 1.2%.

For the six-month period ended June 30, 2024, revenue from our *Patient Care* segment was \$97.0M, an increase of \$0.4M, or 0.4%, compared to the same period in 2023. The increase in revenue was mainly driven by a positive foreign exchange impact of 0.6% while organic growth was slightly negative, driven by similar factors as listed above for the quarter with albeit with different project timing impacts from region-to-region and reduced government spending in Canada.

	Q2			YTD				
in thousands of dollars, except per-share amounts and % revenue	2024		202	3 202		4	2023	
Revenue	\$221,344		\$198,396		\$430,788		\$410,021	
Cost of sales	138,370	62.5%	131,291	66.2%	272,420	63.2%	270,883	66.1%
Gross Profit	\$82,974	37.5%	\$67,105	33.8%	\$158,368	36.8%	\$139,138	33.9%
Selling and administrative expenses <sup>1</sup>	54,259	<b>24.6</b> %	50,629	25.5%	107,824	25.0%	104,046	25.3%
Strategic initiatives expenses <sup>1</sup>	5,347	2.4%	250	0.1%	10,646	2.5%	250	0.1%
Other expenses (income)	764	0.3%	-	-	(427)	(0.1)%	3,157	0.8%
Operating income	\$22,604	<b>10.2%</b>	\$16,226	8.2%	\$40,325	<b>9.4</b> %	\$31,685	7.7%
Net finance costs	7,388	3.3%	4,507	2.3%	10,521	2.5%	11,542	2.8%
Earnings before income tax	\$15,216	<b>6.9</b> %	\$11,719	5.9%	\$29,804	<b>6.9</b> %	\$20,143	4.9%
Income tax expense	4,255	1 <b>.9</b> %	2,930	1.5%	7,796	<b>1.8</b> %	5,315	1.3%
Net Earnings	\$10,961	5.0%	\$8,789	4.4%	\$22,008	5.1%	\$14,828	3.6%
Adjusted EBITDA*1	\$41,945	<b>19.0%</b>	\$29,272	14.8%	\$76,626	<b>17.8</b> %	\$60,486	14.8%
Basic net earnings per share	\$0.15		\$0.14		\$0.31		\$0.23	
Diluted net earnings per share	\$0.15		\$0.14		\$0.31		\$0.23	

## 6.2 GROSS PROFIT AND OPERATING INCOME

\* Non-IFRS measures are described and reconciled in section 3

<sup>1</sup>As a result of the presentation of the distinct line strategic initiatives expenses and the change in the definition of adjusted EBITDA, Q2 quarterly and year-to-date 2023 figures were restated.

For the quarter, the increase in gross profit of \$15.9M when compared to the same period in 2023, was attributable to increased revenues and improved gross margins in both segments due to operating leverage, improved pricing, a favorable product mix and lower material costs. The second quarter of 2023 was also unfavorably impacted by the aforementioned ERP implementation. For the six-month period ended June 30, 2024, gross margin benefited from the same impacts as listed for the quarter, when compared to the same period in 2023.

For the quarter, selling and administrative expenses as a percentage of revenue were lower by 90 bps when compared to the same period in 2023 and lower by 100 bps when compared to Q1 2024. The decrease in selling and administrative expenses as a percentage of revenue reflects the increased operating leverage of the business as revenues increase. The higher absolute dollar amount of selling and administrative expenses year-over-year reflect

investments made under *Savaria One*. For the six-month period ended June 30, 2024, selling and administrative expenses as a percentage of revenue were slightly lower by 30 bps, when compared to the same period in 2023 for similar reasons as noted above for the quarter.

For the quarter, the Corporation incurred \$0.8M in other expenses (income) mainly related to the divestitures of Van-Action and Freedom Motors. This amount also includes a disbursement of \$0.3M in acquisition and integration costs for the business acquisition of Matot. Finally, \$5.3M was incurred in strategic initiative expenses in the quarter. For the sixmonth period ended June 30, 2024, the Corporation realized a net gain of \$0.4M presented in other expenses (income) mainly related to the aforementioned divestitures. This gain was partially offset by acquisition and integration costs pertaining to Matot, compared to a \$3.2M of integration costs for Handicare and the loss of the divestiture of Norway operations in the same period in 2023. In addition, the Corporation also incurred \$10.6M in strategic initiative expenses year-to-date.

Consequently, operating income was \$22.6M for the quarter, an increase of \$6.4M when compared to \$16.2M for the same period in 2023, with a year-to-date amount totaling \$40.3M compared to \$31.7M in 2023. Quarterly and year-to-date, the increase was mainly attributable to the additional revenue contribution and higher gross margins while partially offset by increased strategic initiatives expenses.

## 6.3 ADJUSTED EBITDA

Adjusted EBITDA and adjusted EBITDA margin for the quarter stood at \$41.9M and 19.0%, respectively, compared to \$29.3M and 14.8% for the same period in 2023. The increased profitability is mainly explained by the aforementioned increase in gross margin and lower selling and administrative expenses as a percentage of revenue, with last year being unfavorably impacted for both aspects by the ERP system implementation.

For the six-month period ended June 30, 2024, adjusted EBITDA and adjusted EBITDA margin stood at \$76.6M and 17.8%, respectively, compared to \$60.5M and 14.8% for the same period in 2023. The year-to-date increase in adjusted EBITDA margin when compared to prior year is explained by the performance in *Accessibility*, both in North America and Europe, partially offset by the reduced profitability within *Patient Care*.

Head office costs for the three-month and six-month periods ended June 30, 2024 stood at \$2.4M and \$4.4M respectively. The head office costs are in line with management's expectations for the first half of the year.

The following tables provide a summary of guarter and year-to-date adjusted EBITDA, by reportable segment and in total.

		Q2 2	024		
in thousands of dollars, except percentages	Accessibility	Patient Care	Head Office	Total	
Revenue	\$173,413	\$47,931	n/a	\$221,344	
Adjusted EBITDA*	\$36,191	\$8,170	\$(2,416)	\$41,945	
Adjusted EBITDA Margin*	20.9%	17.0%	n/a	1 <b>9.0</b> %	
		Q2 2	023		
Revenue	\$150,624	\$47,772	n/a	\$198,396	
Adjusted EBITDA*1	\$21,368	\$9,251	\$(1,347)	\$29,272	
Adjusted EBITDA Margin* <sup>1</sup>	14.2%	19.4%	n/a	<b>14.8</b> %	
		YTD 2	2024		
Revenue	\$333,816	\$96,972	n/a	\$430,788	
Adjusted EBITDA*	\$63,742	\$17,239	\$(4,355)	\$76,626	
Adjusted EBITDA Margin*	19.1%	17.8%	n/a	1 <b>7.8</b> %	
	YTD 2023				
Revenue	\$313,422	\$96,599	n/a	\$410,021	
Adjusted EBITDA*1	\$45,399	\$19,076	\$(3,989)	\$60,486	
Adjusted EBITDA Margin <sup>*1</sup>	14.5%	19.7%	n/a	1 <b>4.8</b> %	

\* Non-IFRS measures are described and reconciled in section 3

<sup>1</sup>As a result of the presentation of the distinct line strategic initiatives expenses and the change in the definition of adjusted EBITDA, Q2 guarterly and year-to-date 2023 figures were restated.

#### 6.3.1 Accessibility

For the quarter, Accessibility adjusted EBITDA and adjusted EBITDA margin stood at \$36.2M and 20.9%, respectively, compared to \$21.4M and 14.2% for the same period in 2023. The increase in adjusted EBITDA and adjusted EBITDA margin was mainly due to higher revenue and improved pricing, a favorable product mix and lower material costs for both geographical regions. As mentioned above, last year was also negatively impacted by a ERP implementation. The adjusted EBITDA margin for North America was 23.6% in the guarter, while the margin in Europe increased to 15.8%, both materially improved from a year ago.

For the six-month period ended June 30, 2024, adjusted EBITDA and adjusted EBITDA margin stood at \$63.7M and 19.1%, respectively, compared to \$45.4M and 14.5% for the same period in 2023. The increase in the margin is mainly explained by the factors mentioned above for the guarter. The adjusted EBITDA margin for North America stood at 21.8%, while the margin also increased in Europe to 14.3%.

#### 6.3.2 Patient Care

For the guarter, Patient Care adjusted EBITDA and adjusted EBITDA margin stood at \$8.2M and 17.0%, respectively, compared to \$9.3M and 19.4% for the same period in 2023. The decrease in adjusted EBITDA and adjusted EBITDA margin was mainly due to an unfavorable product mix on certain projects versus last year and higher selling expenses, partially offset by pricing initiatives.

For the six-month period ended June 30, 2024, adjusted EBITDA and adjusted EBITDA margin stood at \$17.2M and 17.8%, respectively, compared to \$19.1M and 19.7% for the same period in 2023. The decrease in both metrics is mainly explained by the factors mentioned above for the quarter.

## 6.4 NET FINANCE COSTS

The Corporation's finance costs relate mainly to interest expenses incurred on credit facilities and leases, amortization of deferred financing fees, general bank charges and realized and unrealized foreign exchange gains or losses pertaining to financial instruments. The Corporation uses its credit facilities to manage working capital, capital expenditures and to finance business acquisitions.

For the quarter, net finance costs were \$7.4M compared to \$4.5M for the same period in 2023. Interest on long-term debt decreased by \$1.5M when compared to 2023 due to the reduced balance of debt. Net finance costs were unfavorably impacted by a foreign currency loss of \$1.7M compared to a gain of \$1.7M in 2023, most of which was unrealized in nature. The Corporation also incurred a net loss on financial instruments of \$0.7M, also unrealized in nature.

For the six-month period ended June 30, 2024, net finance costs were \$10.5M compared to \$11.5M for the same period in 2023. The decrease in net finance costs was mainly due to lower interest on long-term debt of \$2.6M as stated above and a net foreign currency gain of \$1.1M compared to \$0.4M in 2023, most of which was unrealized in nature. These favorable impacts were partially offset by a net loss on financial instruments of \$2.0M.

### 6.5 INCOME TAXES

For the quarter, an income tax expense of \$4.3M was recorded on earnings before income taxes of \$15.2M, representing an effective tax rate of 28.0%, compared to an income tax expense of \$2.9M and an effective tax rate of 25.0% for the same period in 2023. For the six-month period ended June 30, 2024, an income tax expense of \$7.8M was recorded on earnings before taxes of \$29.8M, representing an effective tax rate of 26.2%, whereas the effective tax rate was 26.4% for the same period in 2023. The variances in income tax expense and effective tax rates are the results of different profit allocation coming from countries in which the Corporation operates which are taxable at varying rates, non-deductible expenses, and prior years and valuation allowances adjustments.

## 6.6 NET EARNINGS AND ADJUSTED NET EARNINGS

	Q	2	YTD		
in thousands of dollars, except number of shares and per-share amounts	2024	2023	2024	2023	
Net earnings	\$10,961	\$8,789	\$22,008	\$14,828	
Strategic initiatives expenses	5,347	250	10,646	250	
Other expenses (income)	764	-	(427)	3,157	
Income tax related to strategic initiatives and other expenses (income) <sup>1</sup>	(1,480)	(63)	(2,884)	(872)	
Adjusted net earnings* <sup>2</sup>	\$15,592	\$8,976	\$29,343	\$17,363	
In \$ per share					
Diluted net earnings	\$0.15	\$0.14	\$0.31	\$0.23	
Strategic initiatives and other expenses (income) net of income tax <sup>1</sup>	0.07	-	0.10	0.04	
Adjusted net earnings* <sup>2</sup>	\$0.22	\$0.14	\$0.41	\$0.27	
Diluted weighted average number of shares	71,405,637	64,797,135	71,309,308	64,719,889	

\* Non-IFRS measures are described in section 3 and reconciled in this section

<sup>1</sup> Income tax is calculated at the statutory rate in the country where each expense has been incurred

<sup>2</sup> As a result of the presentation of the distinct line strategic initiatives expenses and the change in the definition of adjusted EBITDA and adjusted net earnings, Q2 quarterly and year-to-date 2023 figures were restated.

For the quarter, net earnings were \$11.0M or \$0.15 per share on a diluted basis, compared to \$8.8M or \$0.14 per share for the same period in 2023. The increase in net earnings and net earnings per share was mainly due to higher adjusted EBITDA, partially offset by strategic initiative expenses, net finance costs and higher net income tax expense. For the sixmonth period ended June 30, 2024, net earnings stood at \$22.0M, or \$0.31 per share on a diluted basis, compared to \$14.8M or \$0.23 for the same period in 2023. The increase in net earnings and net earnings and net earnings per share on a diluted basis was attributable to the same factors as listed above for the quarter.

**Savaria** 

For the quarter, adjusted net earnings were \$15.6M or \$0.22 per share on a diluted basis, compared to \$9.0M or \$0.14 per share for the same period in 2023. For the six-month period ended June 30, 2024, adjusted net earnings stood at \$29.3M, or \$0.41 per share on a diluted basis, compared to \$17.4M or \$0.27 for the same period in 2023.

#### **Summary of Quarterly Results** 7.

	Total	20	24		20	23		2022	
in thousands of dollars, except per-share amounts	Trailing 12 months	Q2	Q1	Q4	Q3	Q2	Q1	Q4	Q3
Revenue	\$857,721	\$221,344	\$209,444	\$216,839	\$210,094	\$198,396	\$211,625	\$212,100	\$201,394
Gross Margin	35.6%	37.5%	36.0%	34.3%	34.5%	33.8%	34.0%	31.2%	31.8%
Operating Income	\$80,790	\$22,604	\$17,721	\$19,843	\$20,622	\$16,226	\$15,459	\$19,843	\$17,531
Adjusted EBITDA*	\$146,215	\$41,945	\$34,681	\$35,105	\$34,484	\$29,272	\$31,214	\$33,310	\$31,024
Adjusted EBITDA Margin*	17.0%	<b>19.0%</b>	16.6%	16.2%	16.4%	14.8%	14.7%	15.7%	15.4%
Net earnings	\$45,021	\$10,961	\$11,047	\$10,959	\$12,054	\$8,789	\$6,039	\$11,258	\$10,581
Net earnings per share - diluted	\$0.65	\$0.15	\$0.16	\$0.16	\$0.18	\$0.14	\$0.09	\$0.18	\$0.16
Dividend declared per share	\$0.520	\$0.130	\$0.130	\$0.130	\$0.130	\$0.130	\$0.130	\$0.130	\$0.127

Selected financial information for the last eight quarters is presented in the following table.

\* Non-IFRS measures are described and reconciled in section 3

The Corporation experiences seasonal variations in its business. In terms of revenues, excluding the impact of acquisitions and divestitures, the first half of the year is typically weaker than the second half of the year.

#### **Financial Position** 8.

## **8.1 CAPITAL RESOURCES**

The Corporation believes its cash flows from operating activities, combined with its available short-term capital resources, will enable it to support its growth strategy, working capital requirements and planned capital expenditures.

The credit facilities are available for general corporate purposes and for financing business acquisitions. Under the revolving facility, the Corporation is required, among other conditions, to respect certain covenants on a consolidated basis. Management reviews compliance with these covenants in conjunction with guarterly filing requirements under its revolving facility. All covenants were met as at June 30, 2024.

in thousands of dollars	June 30, 2024	December 31, 2023
Total amount available under the revolving facility	\$450,000	\$450,000
Amount drawn under the revolving facility	(265,230)	(279,039)
Outstanding letters of credit	(1,807)	(1,752)
Available credit facilities*	\$182,963	\$169,209
Cash and cash equivalents	43,674	54,076
Available funds*	\$226,637	\$223,285
Current assets	\$334,282	\$337,708
Current liabilities	172,675	170,543
Working capital*	\$161,607	\$167,165
Ratio of current assets to current liabilities	1.94	1.98

\* Non-IFRS measures are described in section 3 and reconciled in this section

### 8.2 NET DEBT

As at June 30, 2024, the Corporation had a net debt position of \$274.9M, compared to \$269.9M as of December 31, 2023. The increase in net debt of \$5.1M is mainly driven by a lease contract of \$8.8M relating to a new warehousing and distribution center located in the greater Toronto area and the increase in the USD currency against CAD, partially offset by a reimbursement on the revolving facility of \$22.3M.

in thousands of dollars	June 30, 2024	December 31, 2023
Amount drawn under the revolving facility	\$265,230	\$279,039
Notes payable related to business acquisitions	2,401	1,769
Outstanding letters of credit	1,807	1,752
Lease liabilities	49,181	41,404
Total debt*	\$318,619	\$323,964
Less: Cash and cash equivalents	(43,674)	(54,076)
Net debt*	\$274,945	\$269,888
Trailing twelve months adjusted EBITDA*	146,215	130,075
Ratio of net debt to adjusted EBITDA*	1.88	2.07

\* Non-IFRS measures are described in section 3 and reconciled both in this section and section 3

#### Liquidity 9.

	Q	Q2		D
in thousands of dollars	2024	2023	2024	2023
Cash flows related to operating activities before net changes in non-cash operating items	\$26,683	\$17,710	\$50,513	\$35,814
Net changes in non-cash operating items	(3,122)	(17,500)	(420)	(19,619)
Cash flows related to operating activities	23,561	210	50,093	16,195
Cash flows related to investing activities	(11,349)	(4,548)	(8,968)	3,199
Cash flows related to financing activities	(22,616)	(15,019)	(52,196)	(21,352)
Unrealized foreign exchange impact on cash held in foreign currencies	403	(2,046)	669	(1,811)
Net change in cash	\$(10,001)	\$(21,403)	\$(10,402)	\$(3,769)

## 9.1 OPERATING ACTIVITIES

For the quarter, cash flows related to operating activities before net changes in non-cash operating items reached \$26.7M, versus \$17.7M for the same period of 2023, mainly explained by higher EBITDA generated. Net changes in noncash operating items decreased liquidity by \$3.1M, compared to \$17.5M a year earlier. The decrease in 2024 was driven by increased prepaid expenses and other current assets while 2023 was unfavorably impacted by trade receivables, inventories and trade payables, partially offset by higher deferred revenues. As a result, cash generated from operating activities in Q2 2024 stood at \$23.6M, compared to \$0.2M for the same period in 2023.

For the six-month period ended June 30, 2024, cash flows related to operating activities before net changes in non-cash operating items reached \$50.5M, versus \$35.8M for the same period in 2023, also mainly explained by higher EBITDA. Net changes in non-cash operating items decreased liquidity by \$0.4M, compared to \$19.6M a year earlier, due to improved levels in trade receivables and payables, overall stabilization in inventories, partially offset by increased prepaid expenses and other current assets and reduced deferred revenues. As a result, cash generated from operating activities stood at \$50.1M, compared to \$16.2M for the same period in 2023.

## 9.2 INVESTING ACTIVITIES

For the quarter, cash flow used in investing activities was \$11.3M compared to \$4.5M in 2023. In 2024, main cash outflows were done in relation with the business acquisition of Matot for \$6.9M. The Corporation also disbursed \$4.7M for fixed and intangible assets in 2024, comparable to \$4.6M in 2023.

For the six-month period ended June 30, 2024, cash used in investing activities was \$9.0M compared to cash inflow of \$3.2M in 2023. In 2024, as noted above, the Corporation disbursed \$7.1M for business acquisition activities, mainly related to Matot. The Corporation also received \$6.6M from the divestiture of Van-Action and Freedom Motors in 2024, while it received \$12.4M from the divestiture of the Norwegian operations in 2023. Conversely, disbursements of \$8.5M for fixed and intangible assets were made in 2024, compared to \$9.2M in 2023.

### 9.3 FINANCING ACTIVITIES

For the guarter, cash used in financing activities was \$22.6M compared to \$15.0M in 2023. The variation is mainly explained by a reimbursement on the revolving facility of \$8.8M compared to proceeds of \$0.8M in 2023 and lower interest paid of \$1.9M.

For the six-month period ended June 30, 2024, cash used in financing activities was \$52.2M compared to \$21.4M in 2023. The year-to-date variation is also explained by a reimbursement on the revolving facility of \$22.3M compared to proceeds of \$9.3M in 2023 and lower interest paid of \$2.4M.

## 9.4 DIVIDENDS

The aggregate monthly dividends declared and paid in the second quarter and six months of 2024 totaled \$9.2M and \$18.4M, respectively, compared to \$8.4M and \$16.8M for the same period of 2023. As at June 30, 2024, 71,074,173 shares were issued and outstanding, compared to 64,580,654 as at June 30, 2023.

## 9.5 STOCK OPTIONS

As at August 7, 2024, 3,796,758 stock options were outstanding with exercise prices ranging from \$11.06 to \$22.05.

## 10. Governance

In compliance with the Canadian Securities Administrators' Regulation 52-109, the Corporation has filed certifications signed by the President and Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO") that, among other things, report on disclosure controls and procedures ("DC&P") and the design of internal controls over financial reporting ("ICFR").

DC&P are designed to provide reasonable assurance that all relevant information is gathered and reported to senior management, including the CEO and the CFO, on a timely basis to ensure appropriate decisions can be made regarding public disclosure.

ICFR are processes designed to provide reasonable assurance regarding the reliability of financial reporting and compliance with GAAP of the Corporation's consolidated financial statements.

There have been no significant changes in our ICFR during the period covered by this MD&A that have materially affected, or are reasonably likely to materially affect, the Corporation's ICFR.

## **11. Material Accounting Policies and Estimates**

#### **Accounting Estimates and Judgements**

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and in any future periods affected.

Important judgements made by management when applying accounting policies that have the most significant impact on amounts recognized in the consolidated financial statements are the determination of cash-generating units ("CGU"), the identification of operating segments and the determination of foreign operations' functional currencies.

Assumptions and estimate uncertainties that have a significant risk of resulting in a material adjustment are the evaluation of the worldwide deferred income tax balances and income tax expense. Judgements such as interpretations of laws, treaties and regulations in each jurisdiction are also required by management in determining the deferred income tax balances and income tax expense. Other areas involving assumptions and estimate uncertainties include the estimation of the fair value of assets and liabilities acquired during business acquisitions, the determination of the warranty, the inventory provisions, the capitalization of intangible assets and the measurement of lease obligations.

#### New Accounting Standard Not Yet Adopted

The following new amendment to standards and interpretations has not been applied in preparing the interim condensed financial statements as at June 30, 2024. The Corporation is currently evaluating the impact of this standard amendment on its consolidated financial statements.

#### **IFRS 18** Presentation and Disclosure in Financial Statements

On April 9, 2024, the IASB issued IFRS 18 to improve reporting of financial performance. IFRS 18 replaces IAS 1 *Presentation of Financial Statements* and carries forward many requirements from IAS 1 unchanged. IFRS 18 applies for annual reporting periods beginning on or after January 1, 2027. Early adoption is permitted.

## 12. Risks and Uncertainties

Savaria is engaged in an industry exposed to various risks and uncertainties. The Corporation's operating results and financial position could be adversely affected by each of the risks and uncertainties described in its 2023 annual Management Discussion and Analysis Report, which are incorporated herein by reference:

- Economic Conditions
- Operating Results
- Financing
- Acquisitions
- Currency Fluctuations
- Market and Competition
- Catastrophic Events, Natural Disasters, Severe Weather and Disease
- Healthcare Reimbursement
- Property Rights

- Credit Risk
- Interest Rates Fluctuations
- Price Variation
- Dependence on Key Personnel
  - Dependence on Key Distributors
  - Dependence on Key Suppliers
  - Laws and Regulations
  - Product Liability
  - Litigation
  - Information Systems and Cybersecurity

## 13. Environmental, Social and Governance ("ESG") Values

As a global leader within the accessibility industry, Savaria is committed to minimizing its environmental footprint and upholding the highest social and governance standards. We believe that promoting environmentally and socially responsible behaviour across our organization is key to achieving sustainable growth and long-term value creation. By delivering products and solutions that promote accessibility, health, and wellness, improving operational efficiencies and resource usage, and engaging our employees and stakeholders, we'll create a stronger, more resilient business that will continue to be an industry leader while delivering positive social change.

We recognize this work requires long-term vision, planning, and collaboration, yet also must be grounded in clear actions and an ongoing commitment to transparency.

To that end, on April 17, 2024, Savaria published its first ESG report for the fiscal year ended December 31, 2023. Through this report, Savaria discloses its strategy and initiatives on ESG matters that are important to its stakeholders, and where it sees an opportunity to have a positive and meaningful influence. This inaugural ESG report represents an important milestone for Savaria and provides a baseline for measuring our future performance. The 2023 ESG report can be found under the investor relations section of our website at <u>savaria.com</u>.

## 14. Outlook

Savaria expects to deliver approximately \$1.0 billion in revenue and a 20% adjusted EBITDA margin in 2025. These targets will be achieved through continued strong demand in both the *Accessibility* and *Patient Care* segments and completion of *Savaria One*, the Corporation's multi-year, company-wide, sales and operations program designed to unlock the full potential of the business.

The expected benefits from Savaria One will be realized through:

- Sales initiatives focused on market share growth and pricing optimization;
- Operational and production improvements to increase capacity and throughput;
- Procurement and supply chain efficiencies and streamlining;
- Investments in research and development to enhance existing products and develop new ones.

In relation to *Savaria One*, the Corporation plans to record an average of \$5.0 million in strategic initiative expenses per quarter through 2024 and at the beginning of 2025, and anticipates increasing financial and operational benefits to be realized on a sequential quarterly basis. Depending on the performance of *Savaria One*, the Corporation could record an additional \$15.0 million in fees in 2025, resulting in total costs for the entire project of \$40.0 to \$45.0 million, as disclosed at our investor day, as we continue toward our record revenue and adjusted EBITDA margin targets for 2025.

Savaria will also continue to evaluate potential tuck-in acquisitions to replace some or all of the lost revenue from the divestitures of Van-Action, Freedom Motors and the Norwegian vehicle adaptation business.

The above-mentioned outlook is a "forward-looking statement" within the meaning of the securities laws of Canada and subject to the Corporation's disclosure statement.

**Savaria** 



# SAVARIA CORPORATION Interim Condensed Consolidated Financial Statements

As at June 30, 2024 (Unaudited and not reviewed by the Corporation's independent auditors)



#### INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(in thousands of Canadian dollars - Unaudited)



	Note		June 30, 2024		December 31 2023
Assets					
Current assets					
Cash and cash equivalents		\$	43,674	\$	54,076
Trade and other receivables		·	111,747	1	114,701
Income taxes receivable			2,741		2,772
Derivative financial instruments	12		9,671		2,202
Inventories			148,707		143,859
Prepaid expenses and other current assets			17,742		12,560
Assets held for sale					7,538
Total current assets			334,282		337,708
Non-current assets					
Derivative financial instruments	12		175		6,171
Fixed assets			61,874		60,856
Right-of-use assets			47,279		39,966
Intangible assets			209,099		213,986
Goodwill			419,767		414,275
Other long-term assets			825		811
Deferred tax assets			28,901		27,800
Total non-current assets			767,920		763,865
Total assets		\$	1,102,202	\$	1,101,573
Liabilities					
Liabilities Current liabilities					
Trade and other payables		\$	106,196	\$	101,201
Dividend payable		. ·	3,076	1	3,072
Income taxes payable			5,725		6,161
Deferred revenues			40,425		41,873
Derivative financial instruments	12		1,913		2,935
Current portion of long-term debt	5		1,991		1,170
Current portion of lease liabilities	6		9,372		8,776
Provisions	-		3,977		3,868
Liabilities directly associated with the assets held for sale			-		1,487
Total current liabilities			172,675		170,543
Non-current liabilities					
Long-term debt	5		263,199		276,807
Lease liabilities	6		39,809		32,628
Long-term provisions	Ũ		6,447		6,314
Other long-term liabilities			15,787		13,925
Income taxes payable			15,787		15,925
Derivative financial instruments	12		2,129		150
Deferred tax liabilities	12		45,597		- 52,200
Total non-current liabilities			373,129		382,030
Total liabilities			545,804		552,573
Equity					
Share capital	7		553,920		551,355
Contributed surplus	,		10,367		9,570
Accumulated other comprehensive income (loss)			(8,279)		(8,748)
Retained earnings (deficit)			(8,279) 390		(8,748) (3,177)
Total equity			556,398		(3,177) 549,000
Total liabilities and equity		\$	1,102,202	\$	1,101,573

#### INTERIM CONSOLIDATED STATEMENTS OF EARNINGS

(in thousands of Canadian dollars, except per share amounts and numbers of shares - Unaudited)



		Three months ended June 30,		hs ended June 30,			Six mont	nths ended June		
	Note		2024		2023		2024		2023	
Revenue	13	\$	221,344	\$	198,396	\$	430,788	\$	410,021	
Cost of sales			138,370		131,291	ľ	272,420		270,883	
Gross profit			82,974		67,105		158,368		139,138	
Operating expenses			,						,	
Selling and administrative expenses			54,259		50,629		107,824		104,046	
Strategic initiatives expenses	8		5,347		250		10,646		250	
Other expenses (income)	9		764		-		(427)		3,157	
Total operating expenses			60,370		50,879		118,043		107,453	
Operating income			22,604		16,226		40,325		31,685	
Net finance costs	10		7,388		4,507		10,521		11,542	
Earnings before income tax			15,216		11,719		29,804		20,143	
Income tax expense			4,255		2,930		7,796		5,315	
Net earnings		\$	10,961	\$	8,789	\$	22,008	\$	14,828	
Earnings per share:										
Basic		\$	0.15	\$	0.14	\$	0.31	\$	0.23	
Diluted		\$	0.15	\$	0.14	\$	0.31	\$	0.23	
Basic weighted average number of shares			70,989,319		64,538,432		70,968,245		64,498,154	
Diluted weighted average number of shares			71,405,637		64,797,135		71,309,308		64,719,889	

#### INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME

(in thousands of Canadian dollars - Unaudited)



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	Three months ended June 30,20242023			Six mont <b>2024</b>	hs er	nded June 30, 2023
Net earnings	\$ 10,961	\$	8,789	\$ 22,008	\$	14,828
Items that will not be reclassified subsequently to net earnings or items that are directly reclassified to retained earnings:						
Remeasurement of defined benefit pension plan obligations, net of tax	-		-	-		14
Items that are or may be reclassified subsequently to net earnings:						
Net change in derivative financial instruments designated as cash flow hedges, net of tax	(516)		761	(2,133)		314
Net change on translation of financial statements of foreign operations	3,163		(11,929)	5,893		(6,135)
Costs of hedging reserve on net change in cross- currency swaps designated in net investment hedges, net of tax	(26)		(72)	22		11
Net change in net investment hedges, net of tax	(1,105)		3,582	(3,313)		1,688
Other comprehensive income (loss)	1,516		(7,658)	469		(4,108)
Total comprehensive income	\$ 12,477	\$	1,131	\$ 22,477	\$	10,720

#### INTERIM CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

Periods of six months ended June 30, 2024 and 2023

(in thousands of Canadian dollars - Unaudited)

	2024																					
	Share capital				Accumulated other				Retained													
	Number	Amount		tributed surplus	comprehensive income (loss)		-		•		-		-				-		-		earnings (deficit)	Total equity
Balance at January 1	70,942,726	\$ 551,355	\$	9,570	\$ (8,748)	\$	(3,177)	\$ 549,000														
Net earnings	-	-		-	-		22,008	22,008														
Stock-based compensation	-	-		1,273	-		-	1,273														
Exercise of stock options (Note 7)	131,447	2,565		(476)	-		-	2,089														
Dividends on common shares (Note 7)	-	-		-	-		(18,441)	(18,441)														
Total transactions with shareholders	131,447	2,565		797	-		(18,441)	(15,079)														
Other comprehensive income (loss)	-	-		-	469		-	469														
Balance at June 30	71,074,173	\$ 553,920	\$	10,367	\$ (8,279)	\$	390	\$ 556,398														

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	2023								
	S	ihare capital			Accumulated other				
	Number	Amount		tributed surplus	comprehensive income (loss)	5			
Balance at January 1	64,433,986	\$ 456,413	\$	8,241	\$ (8,772)	\$ (2,913)	\$ 452,969		
Net earnings	-	-		-	-	14,828	14,828		
Stock-based compensation	-	-		948	-	-	948		
Exercise of stock options (Note 7)	146,668	2,668		(595)	-	-	2,073		
Dividends on common shares (Note 7)	-	-		-	-	(16,763)	(16,763)		
Total transactions with shareholders	146,668	2,668		353	-	(16,763)	(13,742)		
Other comprehensive income (loss)	-	-		-	(4,108)	(14)	(4,122)		
Balance at June 30	64,580,654	\$ 459,081	\$	8,594	\$ (12,880)	\$ (4,862)	\$ 449,933		

#### INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS

(in thousands of Canadian dollars - Unaudited)



			ths ended June 30		hs ended June 30
	Note	202	2023	2024	202
Cash flows related to operating activities					
Net earnings		\$ 10,961	\$ 8,789	\$ 22,008	\$ 14,828
Adjustments for:					
Depreciation of fixed assets		2,234	2,230	4,371	4,182
Depreciation of right-of-use assets		2,737	2,527	5,418	4,918
Amortization of intangible assets		7,576	7,501	15,020	15,346
Income tax expense		4,255	2,930	7,796	5,315
Loss (gain) on business divestitures	9	444	-	(879)	1,358
Stock-based compensation		683	538	1,273	948
Ineffective portion of changes in fair value of net investment hedges	10	(8)	-	(42)	_
Net loss on financial instruments	10&12	709	_	1,955	-
Loss on the sale and write-off of fixed assets and intangible assets		5	28	10	38
Unrealized foreign exchange loss (gain)		192	(4,656)	(1,109)	(6,601)
Interest and amortization of financing costs	10	4,896	6,342	9,765	12,234
Income tax paid		(8,001)	(8,519)	(15,073)	(16,752)
		26,683	17,710	50,513	35,814
Net changes in non-cash operating items	11	(3,122)	(17,500)	(420)	(19,619)
Net cash related to operating activities		23,561	210	50,093	16,195
Cash flows related to investing activities					
Business acquisitions	4&5	(6,935)	-	(7,137)	(194)
Proceeds from business divestitures		242	-	6,646	12,387
Proceeds from sale of fixed assets		5	94	16	172
Additions to fixed assets		(2,806)	(2,735)	(4,837)	(5,002)
Increase in intangible assets		(1,855)	(1,907)	(3,656)	(4,164)
Net cash related to investing activities		(11,349)	(4,548)	(8,968)	3,199
Cash flows related to financing activities					
Repayment of lease obligations	6	(2,808)	(2,805)	(5,709)	(5,727)
Net change in the revolving facility	5	(8,798)	811	(22,342)	9,301
Interest paid		(3,770)	(5,631)	(7,797)	(10,242)
Proceeds from exercise of stock options	7	1,981	989	2,089	2,073
Dividends paid on common shares	7	(9,221)	(8,383)	(18,437)	(16,757)
Net cash related to financing activities		(22,616)	(15,019)	(52,196)	(21,352)
Unrealized foreign exchange impact on cash held in foreign currencies		403	(2,046)	669	(1,811)
Net change in cash		(10,001)	(21,403)	(10,402)	(3,769)
Cash - Beginning of period		53,675	62,359	54,076	44,725
Cash - End of period		\$ 43,674	\$ 40,956	\$ 43,674	\$ 40,956

#### 1. Nature of Activities and Corporate Information

Savaria Corporation is domiciled in Canada. The interim condensed consolidated financial statements of the Corporation as at and for the periods ended June 30, 2024 and 2023 comprise the accounts of Savaria Corporation and its wholly owned subsidiaries (together referred to as the "Corporation" or as "Savaria"). Savaria is one of the global leaders in the accessibility industry. It provides accessibility solutions for the elderly and physically challenged to increase their comfort, their mobility and their independence. The activities of the Corporation are divided into two reportable segments: *Accessibility* and *Patient Care* as described in Note 13 - Reportable segments.

The common shares of the Corporation are listed under the trading symbol "SIS" on the Toronto stock exchange.

#### 2. Basis of Presentation

#### A) Statement of Compliance

The interim condensed consolidated financial statements have been prepared in accordance with IFRS Accounting Standards as issued by the International Accounting Standards Board applicable to the preparation of interim financial statements, including IAS 34.

These interim condensed financial statements do not include all of the information required for full annual financial statements and should be read in conjunction with the audited annual consolidated financial statements of the Corporation and the notes thereto for the year ended on December 31, 2023. These interim condensed financial statements have not been the subject of a review or an audit by the Corporation's auditors; they were approved by the Board of Directors on August 7, 2024.

#### B) Use of Estimates and Judgements

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimates are revised and for any future periods affected.

Important judgements made by management when applying accounting policies that have the most significant impact on amounts recognized in the consolidated financial statements are the determination of cash-generating units ("CGU"), the identification of operating segments and the determination of foreign operations' functional currencies.

Assumptions and estimate uncertainties that have a significant risk of resulting in a material adjustment are the evaluation of the worldwide deferred income tax balances and income tax expense. Judgements such as interpretations of laws, treaties and regulations in each jurisdiction are also required by management in determining the deferred income tax balances and income tax expense. Other areas involving assumptions and estimate uncertainties include the estimation of the fair value of assets and liabilities acquired during business acquisitions, the determination of the warranty, inventory provisions, the capitalization of intangible assets and the measurement of lease obligations.

#### 3. Material Accounting Policies

The interim condensed consolidated financial statements have been prepared following the same accounting policies used in the audited annual consolidated financial statements for the year ended December 31, 2023.

The accounting policies have been applied consistently by the Corporation's entities and to all periods presented in these interim condensed consolidated financial statements, unless otherwise indicated.

#### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 3. Material Accounting Policies (continued)

#### **New Accounting Standard Not Yet Adopted**

The following new amendment to standards and interpretations has not been applied in preparing the interim condensed financial statements as at June 30, 2024. The Corporation is currently evaluating the impact of this standard amendment on its consolidated financial statements.

#### IFRS 18 Presentation and Disclosure in Financial Statements

On April 9, 2024, the IASB issued IFRS 18 to improve reporting of financial performance. IFRS 18 replaces IAS 1 *Presentation of Financial Statements* and carries forward many requirements from IAS 1 unchanged. IFRS 18 applies for annual reporting periods beginning on or after January 1, 2027. Early adoption is permitted.

#### 4. Business Acquisition

#### D.A. Matot, Inc.

On April 5, 2024, the Corporation acquired the dumbwaiter and material lift assets of D.A. Matot, Inc. ("Matot") for a net purchase price of approximately \$7,750,000 (\$US 5,700,000). Matot is a leading North American supplier of lifts used for the movement of goods in commercial and industrial applications. Dumbwaiters and material lifts are used in a wide range of activities, including within hospital and healthcare facilities, the hospitality sector, and a variety of retail and industrial settings.

The transaction was considered as a business combination and accounted for using the acquisition method. The purchased assets were mainly intangible assets and goodwill and have been allocated to the *Accessibility* reportable segment. The goodwill will be non-deductible for tax purposes.

#### 5. Long-term Debt

	June 30, 2024	December 31, 2023
Revolving Facility <sup>1</sup>	\$ 262,789	\$ 276,208
Notes payable related to business acquisitions	2,401	1,769
	\$ 265,190	\$ 277,977
Less: Current portion	1,991	1,170
	\$ 263,199	\$ 276,807

<sup>1</sup> Net of deferred financing costs of \$2,441,000 (2023 - \$2,831,000).

#### **Revolving Facility**

The Corporation has a revolving facility as follows:

- Amount available of \$450,000,000 in Canadian dollar (or in US dollar, euro or British pound equivalent);
- The revolving facility comes to maturity on August 15, 2027;
- Interest is payable on a monthly basis. The applicable interest rate on the revolving facility is based on the credit rating assigned to the Corporation. According to the current credit rating, the rate is either the CORRA or SOFR, plus 2.00% or 1.80%, respectively, or the Canadian prime rate or US base rate, plus 0.70%, before the impact of the cross-currency swaps;
- As at June 30, 2024, amounts of \$6,292,000 in CA dollars and \$189,032,000 in US dollars were drawn on the revolving facility.

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 5. Long-term Debt (continued)

Reconciliation of movements of long-term debt to cash flows arising from financing activities:

	2024
Balance at January 1	\$ 277,977
Net change in the revolving facility	(22,342)
Note payable related to a business acquisition	815
Note paid related to a previous business acquisition	(202)
Amortization of deferred financing costs	391
Impact of the change in foreign exchange rates	8,551
	\$ 265,190
Less: Current portion	1,991
Balance at June 30	\$ 263,199

#### 6. Lease Liabilities

Reconciliation of movements of lease liabilities:

	2024
Balance at January 1	\$ 41,404
New leases	9,634
Modifications	2,760
Repayment of lease obligations	(5,709)
Interest on lease liabilities (Note 10)	947
Disposal through business divestitures	2
Impact of the change in foreign exchange rates	143
	\$ 49,181
Less: Current portion	9,372
Balance at June 30	\$ 39,809

#### 7. Share Capital

#### A) Share Capital and Contributed Surplus

During the first six months of 2024, the Corporation issued 131,447 common shares (2023-146,668) at an average price of \$15.89 per share (2023-\$14.13) following the exercise of stock options. These exercises resulted in an increase in share capital of \$2,565,000 (2023-\$2,668,000) and a decrease in contributed surplus of \$476,000 (2023-\$595,000). The average closing price of the Corporation's shares on the exercise dates of options exercised during 2024 was \$17.33 (2023-\$16.43).

The following table presents the reconciliation of outstanding stock options as at June 30, 2024 and 2023:

		2024		2023
	Number of options	Weighted average exercise price	Number of options	Weighted average exercise price
Outstanding at January 1	3,117,450	\$ 15.86	3,216,064	\$ 16.02
Granted	829,921	16.10	165,779	16.08
Exercised	(131,447)	15.89	(146,668)	14.13
Expired and forfeited	(59,166)	16.14	(135,835)	17.04
Outstanding at June 30	3,756,758	\$ 15.91	3,099,340	\$ 16.06

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 7. Share Capital (continued)

#### A) Share Capital and Contributed Surplus (continued)

The value of each option is estimated at the date of grant using the Black-Scholes option pricing model with the following assumptions:

	2024
Number of options granted	829,921
Risk-free interest rate <sup>1</sup>	3.46%
Expected dividend yield <sup>1</sup>	3.21%
Expected volatility <sup>1</sup>	32%
Expected term	4-6 years

<sup>1</sup> Weighted average

#### **B) Dividends**

The following dividends were declared and paid by the Corporation:

		Six m	nonths ended June 30,
	2024		2023
Dividends declared	\$ 18,441	\$	16,763
Amount declared per share in cents	26.0		26.0
Dividends paid	\$ 18,437	\$	16,757
Amount paid per share in cents	26.0		26.0

#### 8. Strategic Initiatives Expenses

In 2023, the Corporation initiated a two-year strategic plan called *Savaria One* to optimize sales and operations. Strategic initiative expenses are predominantly related to consulting fees.

#### 9. Other Expenses (Income)

Other expenses (income) encompass items of financial performance which the Corporation believes should be separately identified in the consolidated statement of earnings to assist in understanding its operating financial performance.

Business acquisition costs pertain to transaction costs incurred related to business purchases (successful or not). Business integration costs pertain to costs incurred to integrate newly acquired businesses.

On February 1st, 2024, Savaria sold all of the issued and outstanding shares of its wholly-owned subsidiaries, Van-Action and Freedom Motors, to Driverge Canada, a subsidiary of Driverge Vehicle Innovations, LLC. The net gain of \$879,000 from these divestitures was recorded in other expenses (income) as of June 30, 2024.

In 2023, Savaria sold all of the issued and outstanding shares of its wholly-owned subsidiary Handicare AS, based in Norway, to Drive AS, a subsidiary of Cognia AS. The divestiture of Handicare AS resulted in a net loss of \$1,358,000 as of June 30, 2023.

	Thr	ee months ended June 30,		5ix m	onths ended June 30,
	2024	2023	2024		2023
Business acquisition costs	\$ 76	\$ -	\$ 208	\$	-
Business integration costs	244	-	244		1,799
Loss (gain) on business divestitures	444	-	(879)		1,358
	\$ 764	\$-	\$ (427)	\$	3,157

#### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

### 10. Net Finance Costs

	Three months ended June 30,				:	Six m	onths ended June 30,
		2024		2023	2024		2023
Interest on long-term debt	\$	4,161	\$	5,690	\$ 8,395	\$	10,949
Interest on lease liabilities		523		373	947		727
Other interests and bank charges		91		103	106		210
Deferred financing costs and accretion expenses		212		279	423		558
Interest income		(15)		(245)	(202)		(478)
Net loss (gain) on foreign currency exchange		1,715		(1,693)	(1,061)		(424)
Net loss on financial instruments (Note 12)		709		-	1,955		-
Ineffective portion of changes in fair value of net investment hedges		(8)		-	(42)		-
	\$	7,388	\$	4,507	\$ 10,521	\$	11,542

#### 11. Net Changes in Non-cash Operating Items

	Thr	ee m	onths ended June 30,	5	Six m	onths ended June 30,
	2024		2023	2024		2023
Trade and other receivables	\$ 1,095	\$	(7,200)	\$ 3,611	\$	(6,446)
Inventories	(568)		(6,234)	(3,857)		(14,986)
Prepaid expenses and other current assets	(4,526)		81	(4,435)		(2,640)
Other long-term assets	-		81	(25)		10
Trade and other payables	1,728		(6,980)	4,580		(1,404)
Deferred revenues	(2,178)		2,255	(2,138)		4,932
Provisions	140		474	91		857
Other long-term liabilities	1,187		23	1,753		58
	\$ (3,122)	\$	(17,500)	\$ (420)	\$	(19,619)

#### 12. Derivative Financial Instruments

The table below shows the presentation of the derivative financial instruments in the Statement of Financial Position.

	June 30, 2024	December 31, 2023
Current assets		
Foreign exchange contracts	\$ 233	\$ 1,714
Interest rate swaps	-	488
Cross-currency swaps	9,438	-
	\$ 9,671	\$ 2,202
Non-current assets		
Foreign exchange contracts	\$ 175	\$ 930
Cross-currency swaps	-	5,241
	\$ 175	\$ 6,171
Current liabilities		
Foreign exchange contracts	\$ 1,913	\$ -
Cross-currency swaps	-	2,935
	\$ 1,913	\$ 2,935
Non-current liabilities		
Cross-currency swaps	\$ 2,129	\$ -

NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 12. Derivative Financial Instruments (continued)

All of these derivative financial instruments are Level 2. The fair value of forward exchange contracts is estimated by discounting the difference between the contractual forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate (based on government bonds). The fair value of interest rates swaps and cross-currency swaps is calculated as the present value of estimated future cash flows over the remaining term of the contracts and based on market data (primarily yield curves, interest rates, and exchange rates for cross-currency interest rates swaps). Fair values reflect the credit risk of the instrument and include adjustments to take account of the credit risk of the Corporation's subsidiary or counterparty when appropriate. The carrying amount of cash and cash equivalents, trade and other receivables, trade and other payables approximate their fair values. The carrying amount of the long-term debt approximate its fair values since it bears interest at variable rates.

During the first quarter, the Corporation entered into forward exchange contracts and cross-currency swaps in expectation of the settlement of some of its cross-currency swaps in 2024 and 2025. As of June 30, 2024, a net loss of \$1,955,000 was recorded in financial expenses related to the change in fair value through earnings of these instruments.

#### **13. Reportable Segments**

#### Information About the Reportable Segments

For the purpose of financial reporting, the business is structured into two reportable segments according to their respective addressable markets. The *Accessibility* segment includes the designing, manufacturing, distribution and installation of a wide portfolio of accessibility products including commercial and home elevators, stairlifts, platform lifts and dumbwaiters, for personal, residential or commercial applications. It also sells a wide variety of wheelchair accessible motor vehicles and adapted for people with special needs. The *Patient Care* segment includes the designing, manufacturing, distribution, and installation of ceiling lifts, patient transfer slings and accessories, floor lifts, standing aids, bathing equipment, medical beds, therapeutic support surfaces and pressure management products used in healthcare facilities and in home care settings.

The Corporation's management assesses the performance of the reportable segments based on revenue and adjusted EBITDA. Adjusted EBITDA is defined as earnings before net finance costs, taxes, depreciation and amortization, strategic initiatives expenses, other expenses (income) and stock-based compensation expense. Head office costs pertain to salaries and costs related to centralized functions, such as finance and legal, which are not allocated to segments.

			Three montl	ns en	ided June 30,
	Accessibility	Patient Care	Head Office		Total
2024					
Revenue	\$ 173,413	\$ 47,931	\$ -	\$	221,344
Adjusted EBITDA	\$ 36,191	\$ 8,170	\$ (2,416)	\$	41,945
Stock-based compensation					683
Strategic initiatives expenses					5,347
Other expenses (income)					764
Depreciation and amortization expense					12,547
Operating income				\$	22,604
2023					
Revenue	\$ 150,624	\$ 47,772	\$ -	\$	198,396
Adjusted EBITDA <sup>1</sup>	\$ 21,368	\$ 9,251	\$ (1,347)	\$	29,272
Stock-based compensation					538
Strategic initiatives expenses					250
Other expenses					-
Depreciation and amortization expense					12,258
Operating income				\$	16,226

<sup>1</sup>As a result of the presentation of the distinct line strategic initiatives expenses and the change in the definition of adjusted EBITDA, Q2 2023 quarterly and year-to-date figures were restated.

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 13. Reportable Segments (continued)

#### Information About the Reportable Segments (continued)

			Six montl	ns en	ded June 30,
	Accessibility	Patient Care	Head Office		Total
2024					
Revenue	\$ 333,816	\$ 96,972	\$ -	\$	430,788
Adjusted EBITDA	\$ 63,742	\$ 17,239	\$ (4,355)	\$	76,626
Stock-based compensation					1,273
Strategic initiatives expenses					10,646
Other expenses (income)					(427)
Depreciation and amortization expense					24,809
Operating income				\$	40,325
2023					
Revenue	\$ 313,422	\$ 96,599	\$ -	\$	410,021
Adjusted EBITDA <sup>1</sup>	\$ 45,399	\$ 19,076	\$ (3,989)	\$	60,486
Stock-based compensation					948
Strategic initiatives expenses					250
Other expenses					3,157
Depreciation and amortization expense					24,446
Operating income				\$	31,685

<sup>1</sup> As a result of the presentation of the distinct line strategic initiatives expenses and the change in the definition of adjusted EBITDA, Q2 2023 quarterly and year-to-date figures were restated.

#### **Disaggregation of Revenue**

	Three months ende					nded June 30,		
	Accessibility			ccessibility Patient Care				
2024								
Revenue by region								
Canada	\$	26,194	\$	15,075	\$	41,269		
United States		70,181		30,421		100,602		
Europe and rest of world		77,038		2,435		79,473		
	\$	173,413	\$	47,931	\$	221,344		
Timing of revenue recognition								
Goods transferred at a point in time	\$	156,587	\$	42,153	\$	198,740		
Services provided over time		16,826		5,778		22,604		
	\$	173,413	\$	47,931	\$	221,344		
2023								
Revenue by region								
Canada	\$	18,573	\$	14,122	\$	32,695		
United States		59,999		31,225		91,224		
Europe and rest of world		72,052		2,425		74,477		
	\$	150,624	\$	47,772	\$	198,396		
Timing of revenue recognition								
Goods transferred at a point in time	\$	137,380	\$	41,440	s	178,820		
Services provided over time		13,244		6,332		19,576		
	\$	150,624	\$	47,772	\$	198,396		

#### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

### 13. Reportable Segments (continued)

## Disaggregation of Revenue (continued)

		Six montl	ns er	ided June 30,
	Accessibility	Patient Care		Total
2024				
Revenue by region				
Canada	\$ 44,203	\$ 30,550	\$	74,753
United States	134,290	61,386		195,676
Europe and rest of world	155,323	5,036		160,359
	\$ 333,816	\$ 96,972	\$	430,788
Timing of revenue recognition				
Goods transferred at a point in time	\$ 301,708	\$ 85,527	\$	387,235
Services provided over time	32,108	11,445		43,553
	\$ 333,816	\$ 96,972	\$	430,788
2023				
Revenue by region				
Canada	\$ 37,101	\$ 32,865	\$	69,966
United States	116,939	58,653		175,592
Europe and rest of world	159,382	5,081		164,463
	\$ 313,422	\$ 96,599	\$	410,021
Timing of revenue recognition				
Goods transferred at a point in time	\$ 286,306	\$ 84,509	\$	370,815
Services provided over time	27,116	12,090		39,206
	\$ 313,422	\$ 96,599	\$	410,021

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