

# Q3

**Quarterly  
REPORT**

**SAVARIA CORPORATION**

## Quarterly Report

For the Three-Month and Nine-Month Periods Ended September 30, 2022

## SAVARIA CORPORATION

# Management's Discussion & Analysis Report

For the three-month and nine-month periods ended September 30, 2022

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## 1. Basis of Presentation

The following management's discussion and analysis ("MD&A"), dated November 2, is intended to assist readers to better understand Savaria Corporation, its business context, strategies, risk factors and key financial results. It notably discusses the Corporation's financial position and operating results for the three-month and nine-month periods ended September 30, 2022, in comparison to the corresponding periods of fiscal 2021. Unless otherwise indicated, the terms "Corporation," "Savaria," "we" and "our," refer to Savaria Corporation and its subsidiaries.

Prepared in accordance with *National Instrument 51-102 Respecting Continuous Disclosure Obligations*, this report should be read in conjunction with the audited consolidated financial statements and accompanying notes for the year ended December 31, 2021 and the MD&A for the same period. Unless otherwise indicated, all amounts are expressed in Canadian dollars. Amounts in certain passages of this MD&A may be expressed in millions of Canadian dollars ("M"); however, all percentage references related to such amounts are calculated based on the thousands of Canadian dollars amount figures contained in the corresponding tables.

The Corporation's financial statements, prepared in accordance with International Financial Reporting Standards ("IFRS"), and MD&A, have been reviewed by Savaria's Audit Committee and approved by its Board of Directors.

Additional information, including the Annual Information Form, is available on SEDAR's website at [www.sedar.com](http://www.sedar.com).

## 2. Forward-Looking Statements

This MD&A includes certain statements which are “forward-looking statements” within the meaning of the securities laws of Canada. Any statement in this MD&A which is not a statement of historical fact may be deemed to be a forward-looking statement. When used in this MD&A, the words “believe,” “could,” “should,” “intend,” “expect,” “estimate,” “assume” and other similar expressions are generally intended to identify forward-looking statements. It is important to know the forward-looking statements in this MD&A describe our expectations as at November 2, 2022, which are not guarantees of the future performance of Savaria or its industry, and involve known and unknown risks and uncertainties which may cause Savaria’s or the industry’s outlook, actual results or performance to be materially different from any future results or performance expressed or implied by such statements. Our actual results could be materially different from our expectations if known or unknown risks affect our business, or if our estimates or assumptions turn out to be inaccurate. A change affecting an assumption can also have an impact on other interrelated assumptions, which could increase or diminish the effect of the change. As a result, we cannot guarantee that any forward-looking statement will materialize and, accordingly, the reader is cautioned not to place undue reliance on these forward-looking statements. Forward-looking statements do not take into account the effect that transactions or special items announced or occurring after the statements are made may have on our business. For example, they do not include the effect of sales of assets, monetizations, mergers, acquisitions, other business acquisitions or transactions, asset write-downs or other charges announced or occurring after forward-looking statements are made.

Unless otherwise required by applicable securities laws, we disclaim any intention or obligation to update or revise the forward-looking statements, whether as a result of new information, future events or otherwise.

The foregoing risks and uncertainties include the risks set forth under “Risks and Uncertainties” in this report, as well as other risks detailed from time to time in reports filed by Savaria with securities regulators in Canada.

## 3. Compliance with International Financial Reporting Standards

The Corporation’s financial statements are prepared in accordance with IFRS. However, in this MD&A the following non-IFRS measures and non-IFRS ratios are used by the Corporation: EBITDA, adjusted EBITDA, adjusted EBITDA margin, adjusted EBITDA before head office costs, adjusted EBITDA margin before head office costs, adjusted net earnings, adjusted net earnings per share, adjusted net earnings excluding amortization of intangible assets related to acquisitions, adjusted net earnings excluding amortization of intangible assets related to acquisitions per share, available credit facilities, available short-term capital resources, total debt, net debt and ratio of net debt to adjusted EBITDA, and working capital. Reconciliations to IFRS measures and ratios can be found in sections 3 and 6 of this MD&A.

The Corporation believes these non-IFRS measures and ratios are useful for investors and analysts to properly assess its financial and operating performance. Although management, investors and analysts use these measures and ratios to evaluate the Corporation’s financial and operating performance, they have no standardized definition in accordance with IFRS and should not be regarded as an alternative to financial information prepared in accordance with IFRS. These measures and ratios may therefore not be comparable to similar measures and ratios reported by other entities.

### EBITDA

EBITDA is defined as earnings before net finance costs, income tax expense and depreciation & amortization. Investors are cautioned that EBITDA should not be considered an alternative to operating income or net earnings for the period (as determined in accordance with IFRS) as an indicator of the Corporation’s performance, or an alternative to cash flows from operating, investing and financing activities as a measure of liquidity and cash flow. The Corporation’s method of calculating EBITDA may differ from the methods used by other issuers and, accordingly, the Corporation’s EBITDA may not be comparable to similar measures used by other issuers. We use EBITDA as a measure of the Corporation’s underlying operational efficiency and performance. It allows us to assess the Corporation’s baseline profitability without interest, taxes, depreciation and amortization which shouldn’t be considered when assessing the Corporation’s operational performance.

## ADJUSTED EBITDA

Adjusted EBITDA is defined as EBITDA before other expenses and stock-based compensation expense. Investors are cautioned that adjusted EBITDA should not be considered an alternative to operating income or net earnings for the period (as determined in accordance with IFRS) as an indicator of the Corporation's performance, or an alternative to cash flows from operating, investing and financing activities as a measure of liquidity and cash flow. The Corporation's method of calculating adjusted EBITDA may differ from the methods used by other issuers and, accordingly, the Corporation's adjusted EBITDA may not be comparable to similar measures used by other issuers. We believe adjusted EBITDA provides valuable insight into the Corporation's day-to-day operations as they exclude from earnings factors that are more reflective of long-term financing or investing decisions than of current performance. Adjusted EBITDA, in addition, provides an alternative assessment of future operating results as it excludes the impact of other expenses and stock-based compensation expense, which are not in the expected course of future operations, or which are not a result of operations, allowing better comparability from period to period.

in thousands of dollars	Total Trailing 12 months	2022				2021			2020	
		Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4	
Operating Income	\$54,305	<b>\$17,531</b>	\$17,738	\$8,829	\$10,207	(Recast <sup>1</sup> ) \$10,382	(Recast <sup>1</sup> ) \$8,915	(Recast <sup>1</sup> ) \$6,380	\$11,225	
Amortization and depreciation expense	49,955	<b>12,037</b>	12,237	13,334	12,347	14,676	14,532	7,768	4,547	
Stock-based compensation	2,152	<b>699</b>	469	420	564	563	356	264	102	
Other expenses	9,753	<b>757</b>	1,025	1,839	6,132	692	3,591	2,881	175	
Adjusted EBITDA*	\$116,165	<b>\$31,024</b>	\$31,469	\$24,422	\$29,250	\$26,313	\$27,394	\$17,293	\$16,049	

\* Non-IFRS measures are described in this section

<sup>1</sup> Refer to Note 2B) - Adjustments to comparative figures in the interim condensed consolidated financial statements of Q3 2022.

## ADJUSTED EBITDA MARGIN

Adjusted EBITDA margin is defined as adjusted EBITDA expressed as a percentage of revenue. The Corporation uses this ratio in relation with the Adjusted EBITDA measure.

## ADJUSTED EBITDA BEFORE HEAD OFFICE COSTS

Adjusted EBITDA before head office costs is defined as adjusted EBITDA excluding head office costs. Head office costs are expenses and salaries related to centralized functions, such as finance and legal, which are not allocated to reportable segments. Adjusted EBITDA before head office costs excludes head office costs, which the Corporation believes should not be considered when assessing the underlying performance of the operational reportable segments.

## ADJUSTED EBITDA MARGIN BEFORE HEAD OFFICE COSTS

Adjusted EBITDA margin before head office costs is defined as adjusted EBITDA before head office costs expressed as a percentage of revenue. The Corporation uses this ratio in relation with the Adjusted EBITDA before head office costs measure.

	Q3 2022				
in thousands of dollars, except percentages	Accessibility	Patient Care	Adapted Vehicles	Head Office	Total
Operating Income	\$17,871	\$3,446	\$182	\$(3,968)	<b>\$17,531</b>
Amortization and depreciation expense	7,893	2,440	609	1,095	<b>\$12,037</b>
Stock-based compensation	-	-	-	699	<b>\$699</b>
Other expenses	376	14	-	367	<b>\$757</b>
Adjusted EBITDA*	\$26,140	\$5,900	\$791	\$(1,807)	<b>\$31,024</b>
Adjusted EBITDA before head office costs*					<b>\$32,831</b>
Adjusted EBITDA Margin before head office costs*	18.0%	13.8%	6.0%	n/a	<b>16.3%</b>
	Q3 2021				
Operating Income	\$12,223	\$1,193	\$396	\$(3,430)	(Recast <sup>1</sup> ) <b>\$10,382</b>
Amortization and depreciation expense	11,661	1,858	230	927	<b>\$14,676</b>
Stock-based compensation	-	-	-	563	<b>\$563</b>
Other expenses	802	6	-	(116)	<b>\$692</b>
Adjusted EBITDA*	\$24,686	\$3,057	\$626	\$(2,056)	<b>\$26,313</b>
Adjusted EBITDA before head office costs*					<b>\$28,369</b>
Adjusted EBITDA Margin before head office costs*	18.2%	8.8%	6.1%	n/a	<b>15.7%</b>
	YTD 2022				
Operating Income	\$47,380	\$9,725	\$66	\$(13,073)	<b>\$44,098</b>
Amortization and depreciation expense	23,810	7,343	1,898	4,557	<b>\$37,608</b>
Stock-based compensation	-	-	-	1,588	<b>\$1,588</b>
Other expenses	1,371	876	-	1,374	<b>\$3,621</b>
Adjusted EBITDA*	\$72,561	\$17,944	\$1,964	\$(5,554)	<b>\$86,915</b>
Adjusted EBITDA before head office costs*					<b>\$92,469</b>
Adjusted EBITDA Margin before head office costs*	17.6%	14.0%	5.3%	n/a	<b>16.0%</b>
	YTD 2021				
Operating Income	\$29,390	\$6,128	\$1,887	\$(11,728)	(Recast <sup>1</sup> ) <b>\$25,677</b>
Amortization and depreciation expense	28,786	5,263	673	2,254	<b>\$36,976</b>
Stock-based compensation	-	-	-	1,183	<b>\$1,183</b>
Other expenses	3,775	30	-	3,359	<b>\$7,164</b>
Adjusted EBITDA*	\$61,951	\$11,421	\$2,560	\$(4,932)	<b>\$71,000</b>
Adjusted EBITDA before head office costs*					<b>\$75,932</b>
Adjusted EBITDA Margin before head office costs*	17.9%	11.8%	9.1%	n/a	<b>16.1%</b>

\* Non-IFRS measures are described in this section

<sup>1</sup> Refer to Note 2B) - Adjustments to comparative figures in the interim condensed consolidated financial statements of Q3 2022.

### **ADJUSTED NET EARNINGS AND ADJUSTED NET EARNINGS PER SHARE**

Adjusted net earnings is defined as net earnings excluding other expenses and the income tax effects related to these costs. We believe adjusted net earnings provides valuable insight into the Corporation's normal operations as they exclude from earnings the impact of other expenses, which are not in the normal course of future operations, or which are not a result of operations, allowing better comparability from period to period.

Adjusted net earnings per share is calculated using the diluted weighted average number of shares.

### **ADJUSTED NET EARNINGS EXCLUDING AMORTIZATION OF INTANGIBLE ASSETS RELATED TO ACQUISITIONS AND ADJUSTED NET EARNINGS EXCLUDING AMORTIZATION OF INTANGIBLE ASSETS RELATED TO ACQUISITIONS PER SHARE**

Adjusted net earnings excluding amortization of intangible assets related to acquisitions is defined as adjusted net earnings excluding the amortization of backlogs, client lists, maintenance contracts, patents and trademarks accounted for in business acquisitions and the income tax effects related to this amortization. We believe adjusted net earnings excluding amortization of intangible assets related to acquisitions provides valuable insight into the Corporation's normal operations as they exclude from earnings the impact of other expenses and specific amortization expenses, providing a comparative measure of the Corporation's performance when realizing significant business acquisitions.

Adjusted net earnings excluding amortization of intangible assets related to acquisitions per share is calculated using the diluted weighted average number of shares.

### **AVAILABLE CREDIT FACILITIES**

Available credit facilities is defined as the total amount available under the existing revolving credit facility minus the amount drawn or outstanding letters of credit. The Corporation uses this measure to assess its financial leverage.

### **AVAILABLE SHORT-TERM CAPITAL RESOURCES**

Available short-term capital resources is defined as the available credit facilities plus cash and cash equivalents. The Corporation uses this measure to assess its financial leverage.

### **TOTAL DEBT, NET DEBT AND RATIO OF NET DEBT TO ADJUSTED EBITDA**

Total debt is defined as the amount drawn under the revolving credit facility and term loan facility, notes payable related to business acquisitions, outstanding letters of credit and lease liabilities, including current portions. Net debt is defined as total debt, net of cash and cash equivalents. The ratio of net debt to adjusted EBITDA is calculated by using the net debt divided by the trailing twelve months adjusted EBITDA. The Corporation uses these measures to assess its financial leverage.

### **WORKING CAPITAL**

Working capital is defined as current assets minus current liabilities. The Corporation uses this ratio to measure its liquidity, operational efficiency and short-term financial health.

## 4. Business Overview

Savaria is a global leader in the accessibility industry, which provides solutions for the elderly and physically challenged to improve their comfort, mobility and independence. The Corporation has one of the most comprehensive product lines in the industry, split into three business segments, *Accessibility*, *Patient Care* and *Adapted Vehicles*.

Savaria designs, manufactures, distributes and installs accessibility equipment, such as stairlifts for straight and curved stairs, vertical and inclined wheelchair lifts and elevators for home and commercial use. It also manufactures and markets a comprehensive selection of pressure management products, medical beds, as well as an extensive line of medical equipment and solutions for the safe movement of patients, such as transfer, lifting and repositioning aids. In addition, Savaria converts and adapts a wide variety of motor vehicles to be wheelchair accessible, while also providing vehicle products for people with special needs along with other vehicles adaptations.

Savaria operates a global manufacturing network with seven plants in Canada, two in the United States, five in Europe, and two in China. The Corporation has direct sales offices in Canada, the United States, seven European countries, Australia and China. It also operates an extensive worldwide dealer network.

As at November 2, 2022, Savaria's workforce totaled approximately 2,250 employees worldwide.

### 4.1 REPORTABLE SEGMENTS OF THE CORPORATION

The Corporation manages its operations under three reportable segments, *Accessibility*, *Patient Care* and *Adapted Vehicles*. These segments are structured according to their respective addressable markets.

#### Accessibility

Through the *Accessibility* segment, Savaria designs, manufactures, distributes and installs a wide portfolio of products including straight and curved stairlifts, wheelchair platform lifts for both commercial and residential applications, commercial accessibility elevators and home elevators. Savaria operates manufacturing facilities in Canada (Brampton, Ontario, and Surrey, British Columbia) and Italy (Milan), and following the acquisition of Handicare in 2021, two additional facilities in the United Kingdom (Kingswinford) and the Netherlands (Heerhugowaard). In addition, Savaria and Handicare each operate assembly locations in China, which provide full and partial assembly services for Savaria and Handicare products across the globe. Working closely with key Asian suppliers has yielded continuous product improvements and competitive pricing. Savaria and Handicare products are distributed worldwide through a network of over 1500 dealers as well as 30 direct sales offices, through which the Corporation also provides maintenance services.

#### Patient Care

From its facility in Magog, Québec, Savaria designs and builds an innovative ceiling lift product line designed to safely move patients from wheelchair to bed or bath areas using an overhead hoist. Span-America Medical Systems Inc. ("Span") makes medical beds, therapeutic support surfaces and pressure management products used in healthcare facilities such as long-term care and nursing homes. Span operates manufacturing facilities in Greenville, South Carolina (surfaces), and Beamsville, Ontario (beds) and also sells the Savaria *Patient Care* product line to home care and institutional sales channels in North America. Silvalea Ltd ("Silvalea"), based in Newton Abbot, UK, manufactures patient transfer slings and accessories. They specialize in the design and development of challenging and complex patient transfer solutions, with an extensive catalog of over 800 sling designs. The acquisition of Handicare added a production facility in the United States (St. Louis, Missouri) and a distribution network across North America for patient transfer, lifting and repositioning aid products. This acquisition largely complements the Savaria product offering and provides additional sales force and distribution channels for the *Patient Care* segment.

## Adapted Vehicles

The Savaria *Adapted Vehicles* segment serves the Canadian marketplace with both personal use and commercial use designs for wheelchair passengers and drivers. Savaria designs and builds lowered-floor wheelchair accessible conversions for popular brands of minivans. Side-entry access vans are built at its Van-Action (2005) Inc. division in Laval, Québec, while rear-entry access vans are completed at Freedom Motors Inc., in Toronto, Ontario. Silver Cross Automotive serves as a retailer of these products, along with other adaptation products in Ontario, Alberta and British Columbia. The Handicare vehicle division serves the Norwegian marketplace and its operations mainly relate to the conversion of vehicles for people with mobility challenges, as well as specially adapted vehicles for emergency services including police, fire and rescue, and paramedics.

The following tables provide the revenue of the reportable segments by region for the nine-month period ended September 30.

in thousands of dollars, except percentages	YTD			
	2022		2021	
Canada	\$99,910	17.3%	\$84,564	17.9%
United States	227,945	39.5%	184,665	39.2%
Europe (other than United Kingdom)	155,539	27.0%	127,595	27.1%
United Kingdom and others	93,597	16.2%	74,630	15.8%
<b>Total</b>	<b>\$576,991</b>	<b>100.0%</b>	<b>\$471,454</b>	<b>100.0%</b>

in thousands of dollars, except percentages	YTD 2022					
	Accessibility		Patient Care		Adapted Vehicles	
Canada	\$39,890	9.7%	\$47,048	36.7%	\$12,972	35.2%
United States	153,513	37.2%	73,587	57.3%	845	2.3%
Europe (other than United Kingdom)	130,823	31.8%	1,642	1.3%	23,074	62.5%
United Kingdom and others	87,550	21.3%	6,047	4.7%	-	-
<b>Total</b>	<b>\$411,776</b>	<b>100.0%</b>	<b>\$128,324</b>	<b>100.0%</b>	<b>\$36,891</b>	<b>100.0%</b>
in thousands of dollars, except percentages	YTD 2021					
	Canada	\$42,061	12.1%	\$30,183	31.3%	\$12,320
United States	124,953	36.1%	59,148	61.4%	564	2.0%
Europe (other than United Kingdom)	110,858	31.9%	1,643	1.7%	15,094	53.9%
United Kingdom and others	69,137	19.9%	5,432	5.6%	61	0.2%
<b>Total</b>	<b>\$347,009</b>	<b>100.0%</b>	<b>\$96,406</b>	<b>100.0%</b>	<b>\$28,039</b>	<b>100.0%</b>



## 5. Financial Highlights

in thousands of dollars, except per-share amounts	Q3		YTD	
	2022	2021	2022	2021
Revenue	<b>\$201,394</b>	(Recast <sup>1</sup> ) \$180,758	<b>\$576,991</b>	(Recast <sup>1</sup> ) \$471,454
Gross Profit	<b>64,044</b>	58,575	<b>188,147</b>	155,866
Operating income	<b>\$17,531</b>	\$10,382	<b>\$44,098</b>	\$25,677
Adjusted EBITDA *	<b>\$31,024</b>	\$26,313	<b>\$86,915</b>	\$71,000
Adjusted EBITDA margin *	<b>15.4%</b>	14.6%	<b>15.1%</b>	15.1%
Net earnings	<b>10,581</b>	4,757	<b>24,053</b>	10,590
Adjusted net earnings *	<b>11,177</b>	5,227	<b>26,833</b>	16,849
Diluted net earnings per share	<b>0.16</b>	0.07	<b>0.37</b>	0.17
Adjusted net earnings per share *	<b>0.18</b>	0.07	<b>0.42</b>	0.27

\* Non-IFRS measures are described in section 3

<sup>1</sup> Refer to Note 2B) - Adjustments to comparative figures in the interim condensed consolidated financial statements of Q3 2022.

### Q3 2022 HIGHLIGHTS

- Revenue for the quarter was \$201.4M, up \$20.6M or 11.4%, compared to Q3 2021, due to organic growth of 15.7% coming from all segments partially offset by a negative foreign exchange impact of 4.3%.
- Gross profit was \$64.0M, up \$5.5M or 9.3%, compared to Q3 2021, representing 31.8% of revenue compared to 32.4% in Q3 2021.
- Operating income was \$17.5M, up \$7.1M or 68.9%, compared to Q3 2021, representing 8.7% of revenue compared to 5.7% in Q3 2021.
- Adjusted EBITDA was \$31.0M, up \$4.7M or 17.9%, compared to Q3 2021.
- Adjusted EBITDA margin stood at 15.4% up 80 bps compared to 14.6% in Q3 2021.
- *Accessibility* adjusted EBITDA before head office costs was \$26.1M, an increase of \$1.5M or 5.9% compared to Q3 2021.
- *Patient Care* adjusted EBITDA before head office costs was \$5.9M, an increase of \$2.8M or 93.0% compared to Q3 2021.
- Net earnings for the quarter were \$10.6M, or \$0.16 per share on a diluted basis, compared to \$4.8M or \$0.07 per share on a diluted basis in Q3 2021.
- Adjusted net earnings was \$11.2M, or \$0.18 per share on a diluted basis, up 113.8% and \$0.11, compared to Q3 2021.
- Funds available of \$101.7M as of September 30, 2022, to support working capital, investments and growth opportunities.

## 6. Financial Review

### 6.1 REVENUE

During the quarter, the Corporation generated revenue of \$201.4M, up \$20.6M or 11.4%, compared to the same period in 2021. The increase was due to organic growth of 15.7% partially offset by a negative foreign exchange impact of 4.3%.

For the nine-month period ended September 30, 2022, the Corporation generated revenue of \$577.0M, up \$105.5M or 22.4%, compared to the same period in 2021. The increase is mainly due to organic growth of 12.5% and the acquisition of Handicare in 2021. The growth was partially offset by a negative foreign exchange impact of 2.5%.

The following tables provide a summary of quarter and year-to-date variances in revenue both by reportable segment and in total.

in thousands of dollars, except percentages	Q3			Total
	Accessibility	Patient Care	Adapted Vehicles	
Revenue 2022	\$145,439	\$42,799	\$13,156	<b>\$201,394</b>
Revenue 2021	\$135,652	\$34,805	\$10,301	<b>\$180,758</b>
Net change %	7.2%	23.0%	27.7%	<b>11.4%</b>
Organic Growth <sup>1</sup>	13.3%	21.2%	28.8%	<b>15.7%</b>
Acquisition Growth <sup>2</sup>	0.0%	0.0%	0.0%	<b>0.0%</b>
Foreign Currency Impact <sup>3</sup>	(6.1)%	1.8%	(1.1)%	<b>(4.3)%</b>
Net change %	7.2%	23.0%	27.7%	<b>11.4%</b>

<sup>1</sup> Organic growth represents the revenue growth coming from the existing entities as of previous year and is calculated based on local functional currency.

<sup>2</sup> Acquisition growth represents the revenue growth coming from the newly acquired entities during the year and is calculated based on local functional currency.

<sup>3</sup> Foreign currency impact represents the foreign exchange impact not related to organic and acquisition growth.

in thousands of dollars, except percentages	YTD			Total
	Accessibility	Patient Care	Adapted Vehicles	
Revenue 2022	\$411,776	\$128,324	\$36,891	<b>\$576,991</b>
Revenue 2021	\$347,009	\$96,406	\$28,039	<b>\$471,454</b>
Net change %	18.7%	33.1%	31.6%	<b>22.4%</b>
Organic Growth <sup>1</sup>	9.8%	21.0%	16.9%	<b>12.5%</b>
Acquisition Growth <sup>2</sup>	12.4%	11.0%	17.5%	<b>12.4%</b>
Foreign Currency Impact <sup>3</sup>	(3.5)%	1.1%	(2.8)%	<b>(2.5)%</b>
Net change %	18.7%	33.1%	31.6%	<b>22.4%</b>

<sup>1</sup> Organic growth represents the revenue growth coming from the existing entities as of previous year and is calculated based on local functional currency.

<sup>2</sup> Acquisition growth represents the revenue growth coming from the newly acquired entities during the year and is calculated based on local functional currency.

<sup>3</sup> Foreign currency impact represents the foreign exchange impact not related to organic and acquisition growth.

#### 6.1.1 Accessibility

Revenue from our *Accessibility* segment was \$145.4M for the quarter, an increase of \$9.8M or 7.2%, compared to the same period in 2021. The increase in revenue was related to organic growth of 13.3% driven by strong demand in the residential and commercial sectors, price increases and synergies with Handicare. The growth was partially offset by a negative foreign exchange impact of 6.1%, mainly coming from the GBP and EUR currencies.

For the nine-month period ended September 30, 2022, revenue from our *Accessibility* segment was \$411.8M, an increase of \$64.8M, or 18.7%, compared to the same period in 2021. The increase in revenue was related to the acquisition of Handicare and organic growth of 9.8%, driven by the same factors listed above for the quarter and was partially offset by a negative foreign exchange impact of 3.5%.

### 6.1.2 Patient Care

Revenue from our *Patient Care* segment was \$42.8M for the quarter, an increase of \$8.0M or 23.0%, compared to the same period in 2021. The increase in revenue was related to organic growth of 21.2% explained by pent-up demand from the two last years of pandemic, new contracts won, and price increases.

For the nine-month period ended September 30, 2022, revenue from our *Patient Care* segment was \$128.3M, an increase of \$31.9M, or 33.1%, compared to the same period in 2021. The increase in revenue was related to organic growth of 21.0% driven by the same factors listed above for the quarter and the acquisition of Handicare.

### 6.1.3 Adapted Vehicles

Revenue from our *Adapted Vehicles* segment was \$13.2M for the quarter, an increase of \$2.9M or 27.7%, compared to the same period in 2021. The increase in revenue was related to organic growth of 28.8%, attributable to increased police and ambulance vehicles adaptations, despite continued vehicles supply chain disruption. The growth was partially offset by a negative foreign exchange impact of 1.1%.

For the nine-month period ended September 30, 2022, revenue from our *Adapted Vehicles* segment was \$36.9M, an increase of \$8.9M, or 31.6%, compared to the same period in 2021. The increase in revenue was related to the acquisition of Handicare and organic growth of 16.9%, driven by the aforementioned increased police and ambulance vehicles adaptations and pent-up demand from last year, which was delayed due to vehicle supply shortages. The growth was partially offset by a negative foreign exchange impact of 2.8%.

## 6.2 GROSS PROFIT AND EXPENSES

in thousands of dollars, except per-share amounts and % revenue	Q3				YTD			
	2022		2021		2022		2021	
Revenue	<b>\$201,394</b>		(Recast <sup>1</sup> ) \$180,758		<b>\$576,991</b>		(Recast <sup>1</sup> ) \$471,454	
Cost of sales	<b>137,350</b>	<b>68.2%</b>	122,183	67.6%	<b>388,844</b>	<b>67.4%</b>	315,588	66.9%
Gross Profit	<b>\$64,044</b>	<b>31.8%</b>	\$58,575	32.4%	<b>\$188,147</b>	<b>32.6%</b>	\$155,866	33.1%
Selling and administrative expenses	<b>45,756</b>	<b>22.7%</b>	47,501	26.3%	<b>140,428</b>	<b>24.3%</b>	123,025	26.1%
Other expenses	<b>757</b>	<b>0.4%</b>	692	0.4%	<b>3,621</b>	<b>0.7%</b>	7,164	1.6%
Operating income	<b>\$17,531</b>	<b>8.7%</b>	\$10,382	5.7%	<b>\$44,098</b>	<b>7.6%</b>	\$25,677	5.4%
Net finance costs	<b>2,481</b>	<b>1.2%</b>	2,489	1.3%	<b>10,292</b>	<b>1.7%</b>	9,399	1.9%
Earnings before income tax	<b>\$15,050</b>	<b>7.5%</b>	\$7,893	4.4%	<b>\$33,806</b>	<b>5.9%</b>	\$16,278	3.5%
Income tax expense	<b>4,469</b>	<b>2.2%</b>	3,136	1.8%	<b>9,753</b>	<b>1.7%</b>	5,688	1.3%
Net Earnings	<b>\$10,581</b>	<b>5.3%</b>	\$4,757	2.6%	<b>\$24,053</b>	<b>4.2%</b>	\$10,590	2.2%
Adjusted EBITDA *	<b>\$31,024</b>	<b>15.4%</b>	\$26,313	14.6%	<b>\$86,915</b>	<b>15.1%</b>	\$71,000	15.1%
Basic net earnings per share	<b>\$0.16</b>		\$0.07		<b>\$0.37</b>		\$0.17	
Diluted net earnings per share	<b>\$0.16</b>		\$0.07		<b>\$0.37</b>		\$0.17	

\* Non-IFRS measures are described in section 3

<sup>1</sup> Refer to Note 2B) - Adjustments to comparative figures in the interim condensed consolidated financial statements of Q3 2022.

For the quarter, the increase in gross profit of \$5.5M when compared to the same period in 2021, was mainly attributable to additional revenue despite unfavorable foreign exchange rates used in the conversion of the results of subsidiaries. The slight decrease in gross margin is mainly due to continued inflationary pressures on the supply chain, especially in the European region, causing material cost increases, partially offset by the initiatives taken to increase product prices, reduced shipping costs and better costs absorption. While we are proactively managing sourcing and logistics to limit these pressures, we will continue to experience impacts in future periods. For the nine-month period ended September 30, 2022, gross margins were also slightly lower when compared to the same period in 2021, due to the same factors listed above for the quarter.

For the quarter, selling and administrative expenses as a percentage of revenue were lower by 3.6%, mainly explained by the fixed portion of these expenses not being impacted by the increase in revenues and lower amortization of intangible assets related to acquisitions, when compared to Q3 2021. For the nine-month period ended September 30, 2022, selling and administrative expenses as a percentage of revenue were lower by 1.8%, when compared to the same period in 2021, explained also by the fixed portion of expenses.

For the quarter, the Corporation incurred other expenses of \$0.8M compared to \$0.7M in the same period in 2021 with a year-to-date amount totalling \$3.6M compared to \$7.2M in 2021. In 2022, these expenses consisted mainly of integration costs in connection with Handicare. In 2021, other expenses also included business acquisition costs related to the acquisition of Handicare.

### 6.3 ADJUSTED EBITDA

Adjusted EBITDA and adjusted EBITDA margin for the quarter stood at \$31.0M and 15.4%, respectively, compared to \$26.3M and 14.6% for the same period in 2021, mainly explained by the aforementioned decreased selling and administrative expenses as a percentage of revenue, partially offset by a slight decrease in gross margins. The Corporation's *Patient Care* segment adjusted EBITDA margin increased versus prior year due to improvements in gross margins, while the adjusted EBITDA margins from the *Accessibility* and *Adapted vehicles* segments remained stable. In absolute dollars, adjusted EBITDA was also impacted by the unfavorable foreign exchange rates used in the conversion of the results of subsidiaries.

For the nine-month period ended September 30, 2022, adjusted EBITDA and adjusted EBITDA margin stood at \$86.9M and 15.1%, respectively, compared to \$71.0M and 15.1% for the same period in 2021. While the profitability has been impacted by inflationary pressures on the supply chain, including increased shipping costs in the first quarter and material costs in the third quarter, increases in absolute dollars for the *Accessibility* and *Patient Care* segments, mainly reflect the increased revenue from consolidating Handicare's results for a period of nine months in fiscal 2022 compared to seven months in fiscal 2021.

Head office costs for the three-month and nine-month periods ended September 30, 2022 stood at \$1.8M and \$5.6M respectively, in line with Management's run-rate expectations for 2022 considering the addition of Handicare and higher non capitalizable information technology ("IT") system costs.

The following tables provide a summary of quarter and year-to-date variances in adjusted EBITDA, by reportable segment and in total.

Q3 2022				
in thousands of dollars, except percentages	Accessibility	Patient Care	Adapted Vehicles	Total
Revenue	\$145,439	\$42,799	\$13,156	<b>\$201,394</b>
Adjusted EBITDA*				<b>\$31,024</b>
Head office costs				<b>\$1,807</b>
Adjusted EBITDA before head office costs*	\$26,140	\$5,900	\$791	<b>\$32,831</b>
Adjusted EBITDA Margin before head office costs*	18.0%	13.8%	6.0%	<b>16.3%</b>
Q3 2021				
Revenue	\$135,652	\$34,805	\$10,301	<b>\$180,758</b>
Adjusted EBITDA*				<b>\$26,313</b>
Head office costs				<b>\$2,056</b>
Adjusted EBITDA before head office costs*	\$24,686	\$3,057	\$626	<b>\$28,369</b>
Adjusted EBITDA Margin before head office costs*	18.2%	8.8%	6.1%	<b>15.7%</b>
YTD 2022				
Revenue	\$411,776	\$128,324	\$36,891	<b>\$576,991</b>
Adjusted EBITDA*				<b>\$86,915</b>
Head office costs				<b>\$5,554</b>
Adjusted EBITDA before head office costs*	\$72,561	\$17,944	\$1,964	<b>\$92,469</b>
Adjusted EBITDA Margin before head office costs*	17.6%	14.0%	5.3%	<b>16.0%</b>
YTD 2021				
Revenue	\$347,009	\$96,406	\$28,039	<b>\$471,454</b>
Adjusted EBITDA*				<b>\$71,000</b>
Head office costs				<b>\$4,932</b>
Adjusted EBITDA before head office costs*	\$61,951	\$11,421	\$2,560	<b>\$75,932</b>
Adjusted EBITDA Margin before head office costs*	17.9%	11.8%	9.1%	<b>16.1%</b>

\* Non-IFRS measures are described in section 3

### 6.3.1 Accessibility

For the quarter, *Accessibility* adjusted EBITDA and adjusted EBITDA margin, both before head office costs, stood at \$26.1M and 18.0%, respectively, compared to \$24.7M and 18.2% for the same period in 2021. The slight decrease in adjusted EBITDA margin was mainly due to inflationary pressures on the supply chain, especially in the European region, causing material cost increases, partially offset by better cost absorption from the increase in revenues.

For the nine-month period ended September 30, 2022, adjusted EBITDA and adjusted EBITDA margin, both before head office costs, stood at \$72.6M and 17.6%, respectively, compared to \$62.0M and 17.9% for the same period in 2021.

### 6.3.2 Patient Care

For the quarter, *Patient Care* adjusted EBITDA and adjusted EBITDA margin, both before head office costs, stood at \$5.9M and 13.8%, respectively, compared to \$3.1M and 8.8% for the same period in 2021. The increase in adjusted EBITDA and adjusted EBITDA margin was mainly due to the increase in revenues and improvements in gross margins mainly explained by better costs absorption, price increases and synergies with Handicare.

For the nine-month period ended September 30, 2022, adjusted EBITDA and adjusted EBITDA margin, both before head office costs, stood at \$17.9M and 14.0%, respectively, compared to \$11.4M and 11.8% for the same period in 2021.

### 6.3.3 Adapted Vehicles

For the quarter, *Adapted Vehicles* adjusted EBITDA and adjusted EBITDA margin, both before head office costs, stood at \$0.8M and 6.0%, respectively, compared to \$0.6M and 6.1% for the same period in 2021.

For the nine-month period ended September 30, 2022, adjusted EBITDA and adjusted EBITDA margin, both before head office costs, stood at \$2.0M and 5.3%, respectively, compared to \$2.6M and 9.1% for the same period in 2021. The decrease in adjusted EBITDA and adjusted EBITDA margin was due to a reduction in the government of Canada's COVID-19 employment retention subsidies and inflationary pressures on the supply chain, as well as delays in sourcing certain key materials.

## 6.4 NET FINANCE COSTS

The Corporation's finance costs relate mainly to interest expenses incurred on credit facilities and leases, amortization of deferred financing fees, general bank charges and realized and unrealized foreign exchange gains or losses pertaining to financial instruments. The Corporation uses its credit facilities to manage working capital, capital expenditures and to finance business acquisitions.

For the quarter, net finance costs were \$2.5M, for 2022 and 2021. The increase in interest on long-term debt when compared to 2021 was mainly due to higher average market interest rates, partially offset by favourable impacts of cross-currency swaps. Net finance costs were also impacted by a net foreign currency gain of \$2.2M compared to \$0.2M in 2021, most of which was unrealized in nature.

For the nine-month period ended September 30, 2022, net finance costs were \$10.3M compared to \$9.4M for the same period in 2021. The increase in net finance costs was mainly due to higher interest on long-term debt related to the financing of the acquisition of Handicare and higher average market interest rates, along with a lower net foreign currency gain of \$0.4M when compared to \$1.9M in 2021, most of which was unrealized in nature. Also, the Corporation incurred a gain on the ineffective portion of changes in fair value of net investment hedges of \$0.8M in 2022 and a loss of \$1.8M on a foreign exchange contract in 2021.

## 6.5 INCOME TAXES

For the quarter, an income tax expense of \$4.5M was recorded on earnings before income taxes of \$15.1M, representing an effective tax rate of 29.7% compared to an income tax expense of \$3.1M and an effective tax rate of 39.7% for the same period in 2021. For the nine-month period ended September 30, 2022, an income tax expense of \$9.8M was recorded on earnings before taxes of \$33.8M, representing an effective tax rate of 28.8%, whereas the effective tax rate was 34.9% for the same period in 2021. The variance in income tax and in effective tax rates is the result of different profit allocation coming from countries in which the Corporation operates which are taxable at varying rates, non-deductible expenses and prior years' adjustments.

## 6.6 NET EARNINGS AND NET EARNINGS PER SHARE

For the quarter, the Corporation's net earnings were \$10.6M or \$0.16 per share on a diluted basis, compared to \$4.8M or \$0.07 per diluted share for the same period in 2021. The increase in net earnings and net earnings per share was mainly due to the increase in adjusted EBITDA.

For the nine-month period ended September 30, 2022, the Corporation's net earnings stood at \$24.1M, or \$0.37 per share on a diluted basis, compared to \$10.6M or \$0.17 per diluted share for the same period in 2021. The increase in net earnings and net earnings per share on a diluted basis was attributable to the same factor as for the quarter as well as lower other expenses.

## 6.7 RECONCILIATION OF NET EARNINGS, ADJUSTED NET EARNINGS AND ADJUSTED NET EARNINGS EXCLUDING AMORTIZATION OF INTANGIBLE ASSETS RELATED TO ACQUISITIONS

in thousands of dollars, except number of shares and per-share amounts	Q3		YTD	
	2022	2021	2022	2021
Net earnings	<b>\$10,581</b>	(Recast <sup>1</sup> ) \$4,757	<b>\$24,053</b>	(Recast <sup>1</sup> ) \$10,590
Other expenses	<b>757</b>	692	<b>3,621</b>	7,164
Income tax related to other expenses <sup>2</sup>	<b>(161)</b>	(222)	<b>(841)</b>	(905)
Adjusted net earnings*	<b>\$11,177</b>	\$5,227	<b>\$26,833</b>	\$16,849
Amortization of intangible assets related to acquisitions	<b>5,876</b>	6,895	<b>16,914</b>	16,636
Income tax related to amortization of intangible assets related to acquisitions <sup>2</sup>	<b>(1,298)</b>	(1,574)	<b>(3,979)</b>	(3,795)
Adjusted net earnings excluding amortization of intangible assets related to acquisitions*	<b>\$15,755</b>	\$10,548	<b>\$39,768</b>	\$29,690
<b>In \$ per share</b>				
Diluted net earnings	<b>\$0.16</b>	\$0.07	<b>\$0.37</b>	\$0.17
Other expenses net of income tax <sup>2</sup>	<b>0.02</b>	-	<b>0.05</b>	0.10
Adjusted net earnings*	<b>\$0.18</b>	\$0.07	<b>\$0.42</b>	\$0.27
Amortization of intangible assets related to acquisitions net of income tax <sup>2</sup>	<b>0.07</b>	0.09	<b>0.20</b>	0.21
Adjusted net earnings excluding amortization of intangible assets related to acquisitions*	<b>\$0.25</b>	\$0.16	<b>\$0.62</b>	\$0.48
Diluted weighted average number of shares	<b>64,466,506</b>	64,639,035	<b>64,507,643</b>	61,428,909

\* Non-IFRS measures are described in section 3

<sup>1</sup> Refer to Note 2B) - Adjustments to comparative figures in the interim condensed consolidated financial statements of Q3 2022.

<sup>2</sup> Income tax is calculated at the statutory rate in the country where each expense has been incurred.

For the quarter, adjusted net earnings stood at \$11.2M, or \$0.18 per share, compared to \$5.2M or \$0.07 per share for the same period in 2021. For the nine-month period ended September 30, 2022, adjusted net earnings stood at \$26.8M, or \$0.42 per share, compared to \$16.8M or \$0.27 per share for the same period in 2021.

For the quarter, adjusted net earnings excluding amortization of intangible assets related to acquisitions stood at \$15.8M or \$0.25 per share, an increase of \$5.2M and \$0.09 per share, respectively, compared to the same period in 2021. For the nine-month period ended September 30, 2022, adjusted net earnings excluding amortization of intangible assets related to acquisitions stood at \$39.8M, or \$0.62 per share, compared to \$29.7M or \$0.48 per share for the same period in 2021.

## 7. Summary of Quarterly Results

Selected financial information for the last eight quarters is presented in the following table.

in thousands of dollars, except per-share amounts	Total	2022				2021			2020
	Trailing 12 months	Q3	Q2	Q1	Q4	Q3	Q2	Q1	Q4
						(Recast <sup>1</sup> )	(Recast <sup>1</sup> )	(Recast <sup>1</sup> )	
Revenue	\$766,520	<b>\$201,394</b>	\$192,061	\$183,536	\$189,529	\$180,758	\$178,621	\$112,075	\$90,601
Gross Margin as a % of revenue	32.3%	<b>31.8%</b>	34.1%	31.9%	31.5%	32.4%	33.5%	33.4%	33.3%
Operating Income	\$54,305	<b>\$17,531</b>	\$17,738	\$8,829	\$10,207	\$10,382	\$8,915	\$6,380	\$11,225
Adjusted EBITDA*	\$116,165	<b>\$31,024</b>	\$31,469	\$24,422	\$29,250	\$26,313	\$27,394	\$17,293	\$16,049
Net earnings	\$24,998	<b>\$10,581</b>	\$8,125	\$5,347	\$945	\$4,757	\$2,025	\$3,808	\$6,714
Net earnings per share - diluted	\$0.39	<b>\$0.16</b>	\$0.13	\$0.08	\$0.02	\$0.07	\$0.03	\$0.07	\$0.13
Dividend declared per share	\$0.502	<b>\$0.127</b>	\$0.125	\$0.125	\$0.125	\$0.122	\$0.120	\$0.120	\$0.119

\* Non-IFRS measures are described in section 3

<sup>1</sup> Refer to Note 2B) - Adjustments to comparative figures in the interim condensed consolidated financial statements of Q3 2022.

The Corporation experiences seasonal variations in its business. In terms of revenues, excluding the impact of acquisitions, the first half of the fiscal year is typically the Corporation's weakest period while the second half is usually its strongest period.

## 8. Financial Position

### 8.1 CAPITAL RESOURCES

The Corporation believes its cash flows from operating activities, combined with its available short-term capital resources, will enable it to support its growth strategy, working capital requirements and planned capital expenditures as well as provide its shareholders with a return on their investment. In 2021, the Corporation was able to secure a new credit facility of which \$51.1M was available as of September 30, 2022.

The credit facilities are available for general corporate purposes and for financing business acquisitions. Under these credit facilities, the Corporation is required, among other conditions, to respect certain covenants on a consolidated basis. Management reviews compliance with these covenants in conjunction with quarterly filing requirements under its credit facilities. All covenants were met as at September 30, 2022.

in thousands of dollars	September 30, 2022	December 31, 2021
		(Recast <sup>1</sup> )
Total amount available under the revolving credit facility	<b>\$400,000</b>	\$400,000
Amount drawn under the revolving credit facility	<b>(347,352)</b>	(332,592)
Outstanding letters of credit	<b>(1,536)</b>	(1,306)
Available credit facilities *	<b>\$51,112</b>	\$66,102
Cash and cash equivalents	<b>\$50,615</b>	\$63,494
Available short-term capital resources *	<b>\$101,727</b>	\$129,596
Current assets	<b>\$338,317</b>	\$320,726
Current liabilities	<b>175,680</b>	168,361
Working capital *	<b>\$162,637</b>	\$152,365
Ratio of current assets to current liabilities	<b>1.93</b>	1.90

\* Non-IFRS measures are described in section 3

<sup>1</sup> Refer to Note 2B) - Adjustments to comparative figures in the interim condensed consolidated financial statements of Q3 2022.



## 8.2 NET DEBT

As at September 30, 2022, the Corporation had a net debt position of \$398.3M, compared to \$373.8M as of December 31, 2021. The increase in net debt of \$24.5M is mainly driven by a unfavorable foreign exchange rate used to convert the US dollar denominated portion of the credit facility into CA dollar.

in thousands of dollars	September 30, 2022	December 31, 2021
Amount drawn under the revolving credit facility and term loan facility	<b>\$397,352</b>	\$382,592
Notes payable related to business acquisitions	<b>1,876</b>	1,058
Outstanding letters of credit	<b>1,536</b>	1,306
Lease liabilities	<b>48,113</b>	52,350
<b>Total debt*</b>	<b>\$448,877</b>	\$437,306
Less: Cash and cash equivalents	<b>(50,615)</b>	(63,494)
<b>Net debt*</b>	<b>\$398,262</b>	\$373,812
Trailing twelve months adjusted EBITDA <sup>1*</sup>	<b>116,165</b>	100,250
<b>Ratio of net debt to adjusted EBITDA*</b>	<b>3.43</b>	3.73

\*Non-IFRS measures are described in section 3.

<sup>1</sup> December 31, 2021 Trailing twelve months Adjusted EBITDA\* does not include a complete year of Handicare results

## 9. Liquidity

in thousands of dollars	Q3		YTD	
	2022	2021	2022	2021
Cash flows related to operating activities before net changes in non-cash operating items	<b>\$28,903</b>	\$20,279	<b>\$73,961</b>	\$51,479
Net changes in non-cash operating items	<b>(9,666)</b>	(12,544)	<b>(27,071)</b>	(1,418)
Cash flows related to operating activities	<b>19,237</b>	7,735	<b>46,890</b>	50,061
Cash flows related to investing activities	<b>(4,228)</b>	(23,900)	<b>(13,958)</b>	(393,215)
Cash flows related to financing activities	<b>(10,908)</b>	(5,866)	<b>(47,339)</b>	357,550
Unrealized foreign exchange gain (loss) on cash held in foreign currencies	<b>2,196</b>	(639)	<b>1,528</b>	(3,459)
<b>Net change in cash</b>	<b>\$6,297</b>	\$(22,670)	<b>\$(12,879)</b>	\$10,937

### 9.1 OPERATING ACTIVITIES

For the quarter, cash flows related to operating activities before net changes in non-cash operating items reached \$28.9M, versus \$20.3M in the same period in 2021. The increase mainly reflects the higher EBITDA of the Corporation. Net changes in non-cash operating items reduced liquidity by \$9.7M, compared to \$12.5M a year earlier. As a result, cash generated from operating activities in Q3 2022 stood at \$19.2M, compared to \$7.7M in the same period in 2021.

For the nine-month period ended September 30, 2022, cash flows related to operating activities before net changes in non-cash operating items reached \$74.0M, versus \$51.5M in the same period in 2021. Net changes in non-cash operating items reduced liquidity by \$27.1M, compared to \$1.4M a year earlier due to an increase in inventory on hand to mitigate supply chain challenges and secure increased backlog. As a result, cash generated from operating activities stood at \$46.9M, compared to \$50.1M in the same period in 2021.

## 9.2 INVESTING ACTIVITIES

For the quarter, cash used in investing activities was \$4.2M compared to \$23.9M in 2021. In 2022, the Corporation disbursed \$4.2M for fixed and intangible assets, compared to \$19.3M for the acquisition of Handicare and \$4.6M for fixed and intangible assets in 2021.

For the nine-month period ended September 30, 2022, cash used in investing activities was \$14.0M compared to \$393.2M in 2021. In 2022, the Corporation disbursed \$1.4M for the acquisition of Ultron and \$12.6M for fixed and intangible assets, compared to \$381.5M for the acquisition of Handicare and \$11.7M for fixed and intangible assets in 2021.

## 9.3 FINANCING ACTIVITIES

For the quarter, cash used in financing activities was \$10.9M compared to \$5.9M in 2021. The main variations of 2022 compared to 2021 are lower withdrawal of the credit facility for \$2.6M and lower proceeds from the exercise of stock options for \$1.7M.

For the nine-month period ended September 30, 2022, cash used in financing activities was \$47.3M compared to a cash infusion of \$357.6M in 2021. Large cash outflows in 2022 includes a reimbursement of the credit facility for \$8.0M, higher interest paid of \$1.1M, lower proceeds from the exercise of stock options for \$3.0M and higher dividends paid of \$2.7M. In 2021, inflows came from a draw on the facility of \$327.2M, and the issuance of common shares of \$181.8M to finance the acquisition of Handicare, partially offset by the related net repayment of debt of \$115.5M.

## 9.4 DIVIDENDS

The aggregate monthly dividends declared in the third quarter and nine months of 2022 totaled \$8.1M and \$24.2M, respectively, compared to \$7.8M and \$22.1M for the same period in 2021. As at September 30, 2022, 64,398,986 shares were issued and outstanding, compared to 64,210,154 as at September 30, 2021. Dividends paid in the third quarter and nine months of 2022 amounted to \$8.1M and \$24.1M, respectively, compared to \$7.7M and \$21.5M for the same periods in 2021. The increase in the dividend rate from \$0.0417 to \$0.0433, effective September 2022, also contributed to the increase in dividends declared in the third quarter of 2022.

## 9.5 STOCK OPTIONS

As at November 2, 2022, 3,377,731 stock options were outstanding at exercise prices ranging from \$10.73 to \$22.05.

## 10. Governance

In compliance with the Canadian Securities Administrators' Regulation 52-109, the Corporation has filed certifications signed by the President and Chief Executive Officer ("CEO") and the Chief Financial Officer ("CFO") that, among other things, report on disclosure controls and procedures ("DC&P") and the design of internal controls over financial reporting ("ICFR").

Disclosure controls and procedures (DC&P) are designed to provide reasonable assurance that all relevant information is gathered and reported to senior management, including the President and Chief Executive Officer and the Chief Financial Officer, on a timely basis to ensure appropriate decisions can be made regarding public disclosure.

Internal controls over financial reporting (ICFR) are processes designed to provide reasonable assurance regarding the reliability of financial reporting and compliance with GAAP of the Corporation's consolidated financial statements.

There have been no significant changes in our internal control over financial reporting (ICFR) during the period covered by this MD&A that have materially affected, or are reasonably likely to materially affect, the Corporation's ICFR.

## 11. Significant Accounting Policies and Estimates

### A. Accounting Estimates

The preparation of the consolidated financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, revenue and expenses. Assumptions and estimate uncertainties that have a significant risk of resulting in a material adjustment are the estimation of the fair value of assets and liabilities acquired during business acquisitions, the impairment of non-financial assets, the warranty and other provisions, the inventory obsolescence provisions, the capitalization of intangible assets, the measurement of lease obligations, the valuation of defined benefit pension plan obligations, the method of revenue recognition and the evaluation of the worldwide deferred income tax balances and income tax expense. Judgements such as interpretations of laws, treaties and regulations in each jurisdiction are also required by management in determining the deferred income tax balances and income tax expense.

Important judgements made by management when applying accounting policies which have the most significant impact on amounts recognized in the consolidated financial statements are the determination of cash-generating units, the identification of reportable segments and the determination of foreign operations' functional currency.

The uncertainties related to the current changing macro environment and movements in economic and political fields, required the use of judgements and estimates which resulted in no material impacts for the period ended September 30, 2022. The Corporation will continue to monitor the potential impact of these changes over the future reporting periods. These estimates are based on management's knowledge of current events and on the measures the Corporation could take in the future. Actual results may differ from these estimates.

### B. New Accounting Standards Adopted

The following new amendment to standards and interpretations has been applied in preparing the interim condensed consolidated financial statements as at September 30, 2022.

#### *Interest Rate Benchmark Reform – Phase 2*

In August 2020, the IASB issued Interest Rate Benchmark Reform-Phase 2, which amends IFRS 9 *Financial Instruments*, IAS 39 *Financial Instruments: Recognition and Measurement*, IFRS 7 *Financial Instruments: Disclosures* and IFRS 16 *Leases*. This fundamental reform of major interest rate benchmark is being undertaken globally, including the replacement of some interbank offered rates (IBORs) with alternative nearly risk-free rates (referred to as "IBOR reform").

The Corporation has exposure to IBORs on its credit facility and on a cross-currency swap that will be replaced or reformed as part of these market-wide initiatives. The Corporation's main exposure as at September 30, 2022 is indexed to the US dollar LIBOR, those instruments having a maturity date in April 2025. Amendments to financial instruments with contractual terms indexed to US dollar LIBOR were not completed yet.

The Corporation is managing the process to transition the existing impacted agreements to an alternative rate. The adoption of this new amendment to standards has not had a material impact on the interim condensed consolidated financial statements.

## 12. Risks and Uncertainties

Savaria is engaged in an industry exposed to various risks and uncertainties. The Corporation's operating results and financial position could be adversely affected by each of the risks and uncertainties described in its 2021 annual Management Discussion and Analysis Report, which are incorporated herein by reference:

- Economic Conditions
- Operating Results
- Financing
- Acquisitions
- Currency Fluctuations
- Market and Competition
- Catastrophic events, natural disasters, severe weather and disease
- Health care Reimbursement
- Property Rights
- Credit Risk
- Interest Rates Fluctuations
- Price Variation
- Dependence on Key Personnel
- Dependence on Key Distributors
- Dependence on Key Suppliers
- Laws and Regulations
- Product Liability
- Litigation
- Information Systems & Cybersecurity

## 13. Environmental, Social and Governance (“ESG”) Values

As a global leader within the accessibility industry, Savaria is committed to minimizing its environmental footprint and upholding the highest social and governance standards. We believe that promoting environmentally and socially responsible behaviour across our organization is key to achieving sustainable growth and long-term value creation.

As we advance an ESG strategy that will positively impact our company and the communities in which we operate, our first step is to identify the ESG risks and opportunities that are critical to our business. To that end, and with the support of external consultants, we are preparing our first materiality assessment to survey and validate the most important ESG issues prioritized by our stakeholders. The results of this assessment will help narrow our focus and our guide decision-making.

## 14. Outlook

The current changing macro environment and movements in economic and political fields create uncertainties, however, considering its financial performance, coupled with current backlog levels, and the Corporation's confidence in the strategic integration plan with Handicare which is underway, Savaria expects to generate revenue of approximately \$775M and adjusted EBITDA in the low range of \$120M to \$130M in fiscal 2022.

This outlook is based on the following assumptions:

- Considering Handicare acquisition date of March 4, 2021, Handicare will be consolidated for a period of 12 months in fiscal 2022 compared to 10 months in fiscal 2021.
- Organic growth coming from the *Accessibility* and *Patient Care* segments is expected to continue due to strong demand.
- The integration and anticipated synergies of Handicare are progressing in-line with management's plan.
- Management's ability to continue to effectively manage supply chain challenges, including higher freight costs and availability, as well as overall inflation costs.
- This outlook excludes the financial contribution from any new acquisition.

Savaria is confident it will achieve its previously stated goal of generating revenue in excess of \$1 billion in fiscal 2025.

This outlook is based on the following assumptions:

- Continued strong demand in the *Accessibility* and *Patient Care* segments.
  - For *Accessibility*: Long-term trend of people wanting to age in place, further reinforced during the Covid pandemic.
  - For *Patient Care*: Continued rebound in demand following emergence from Covid lockdowns, and on a longer-term, greater government investment in healthcare infrastructure.
- Realization of revenue synergies between Savaria and Handicare.
- Pricing initiatives.

The above-mentioned outlook is a "forward-looking statement" within the meaning of the securities laws of Canada and subject to the Corporation's disclosure statement.

# 2022

**SAVARIA CORPORATION**

## Interim Condensed Consolidated Financial Statements

As at September 30, 2022

(Unaudited and not reviewed by the Corporation's independent auditors)

**SAVARIA CORPORATION**  
**INTERIM CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

(in thousands of Canadian dollars - Unaudited)



<i>Note</i>	<b>September 30, 2022</b>	December 31, 2021
		(recast - note 2B)
<b>Assets</b>		
<b>Current assets</b>		
	\$ 50,615	\$ 63,494
	105,576	102,497
	4,080	5,705
11	7,188	2,435
	154,848	128,496
	16,010	18,099
	<b>338,317</b>	<b>320,726</b>
<b>Non-current assets</b>		
11	20,795	1,843
	56,337	54,831
	46,734	51,248
5	230,146	258,310
5	396,125	403,555
	627	1,382
	18,055	18,473
	<b>768,819</b>	<b>789,642</b>
	<b>\$ 1,107,136</b>	<b>\$ 1,110,368</b>
<b>Liabilities</b>		
<b>Current liabilities</b>		
	\$ 103,516	\$ 107,251
	2,786	2,675
	11,805	7,053
	42,016	37,314
11	880	-
6	1,152	1,058
	9,359	9,920
	4,166	3,090
	<b>175,680</b>	<b>168,361</b>
<b>Non-current liabilities</b>		
6	395,254	378,933
	38,754	42,430
	6,103	7,701
	14,606	14,443
	257	326
11	1,166	1,562
	54,767	62,012
	<b>510,907</b>	<b>507,407</b>
	<b>686,587</b>	<b>675,768</b>
<b>Equity</b>		
7	455,930	452,967
	8,084	7,003
	(37,630)	(19,762)
	(5,835)	(5,608)
	<b>420,549</b>	<b>434,600</b>
	<b>\$ 1,107,136</b>	<b>\$ 1,110,368</b>

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.

**SAVARIA CORPORATION**
**INTERIM CONSOLIDATED STATEMENTS OF EARNINGS**
*(in thousands of Canadian dollars, except per share amounts and numbers of shares - Unaudited)*


	Note	Three months ended September 30,		Nine months ended September 30,	
		2022	2021 (recast - note 2B)	2022	2021 (recast - note 2B)
<b>Revenue</b>	12	\$ 201,394	\$ 180,758	\$ 576,991	\$ 471,454
<b>Cost of sales</b>		<b>137,350</b>	122,183	<b>388,844</b>	315,588
<b>Gross profit</b>		<b>64,044</b>	58,575	<b>188,147</b>	155,866
<b>Operating expenses</b>					
Selling and administrative expenses		<b>45,756</b>	47,501	<b>140,428</b>	123,025
Other expenses	8	<b>757</b>	692	<b>3,621</b>	7,164
<b>Total operating expenses</b>		<b>46,513</b>	48,193	<b>144,049</b>	130,189
<b>Operating income</b>		<b>17,531</b>	10,382	<b>44,098</b>	25,677
<b>Net Finance costs</b>	9	<b>2,481</b>	2,489	<b>10,292</b>	9,399
<b>Earnings before income tax</b>		<b>15,050</b>	7,893	<b>33,806</b>	16,278
Income tax expense		<b>4,469</b>	3,136	<b>9,753</b>	5,688
<b>Net Earnings</b>		<b>\$ 10,581</b>	\$ 4,757	<b>\$ 24,053</b>	\$ 10,590
<b>Earnings per share:</b>					
Basic		<b>\$ 0.16</b>	\$ 0.07	<b>\$ 0.37</b>	\$ 0.17
Diluted		<b>\$ 0.16</b>	\$ 0.07	<b>\$ 0.37</b>	\$ 0.17
Basic weighted average number of shares		<b>64,385,097</b>	64,087,599	<b>64,315,542</b>	61,029,235
Diluted weighted average number of shares		<b>64,466,506</b>	64,639,035	<b>64,507,643</b>	61,428,909

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.



**SAVARIA CORPORATION**
**INTERIM CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME**
*(in thousands of Canadian dollars - Unaudited)*


	Three months ended September 30, <b>2022</b>	(recast - note 2B) September 30, 2021	Nine months ended September 30, <b>2022</b>	(recast - note 2B) September 30, 2021
<b>Net Earnings</b>	<b>\$ 10,581</b>	\$ 4,757	<b>\$ 24,053</b>	\$ 10,590
<b>Items that are or may be reclassified subsequently to net earnings:</b>				
Net change in derivative financial instruments designated as cash flow hedges, net of tax	<b>(2,033)</b>	(860)	<b>(1,313)</b>	410
Net change on translation of financial statements of foreign operations, net of tax	<b>8,895</b>	689	<b>(16,664)</b>	(17,952)
Costs of hedging reserve on net change in cross-currency swaps designated in net investment hedges, net of tax	<b>48</b>	(15)	<b>(188)</b>	(242)
Net change in net investment hedges, net of tax	<b>(5,580)</b>	( 1,599)	<b>297</b>	1,112
<b>Other comprehensive income (loss)</b>	<b>1,330</b>	(1,785)	<b>(17,868)</b>	(16,672)
<b>Total comprehensive income (loss)</b>	<b>\$ 11,911</b>	\$ 2,972	<b>\$ 6,185</b>	\$ (6,082)

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.

**SAVARIA CORPORATION**  
**INTERIM CONSOLIDATED STATEMENT OF CHANGES IN EQUITY**  
**Periods of nine months ended September 30, 2022 and 2021**  
*(in thousands of Canadian dollars - Unaudited)*



	2022					
	Number	Share capital	Contributed surplus	Accumulated other comprehensive income (loss)	Retained earnings	Total equity
		Amount				
<b>Balance at January 1, 2022</b>	<b>64,212,154</b>	<b>\$ 452,967</b>	<b>\$ 7,003</b>	<b>\$ (19,762)</b>	<b>\$ (5,608)</b>	<b>\$ 434,600</b>
<b>Net earnings</b>	-	-	-	-	<b>24,053</b>	<b>24,053</b>
Stock-based compensation	-	-	1,588	-	-	<b>1,588</b>
Exercise of stock options, net of reserve costs (Note 7)	186,832	2,963	(507)	-	(32)	<b>2,424</b>
Dividends on common shares (Note 7)	-	-	-	-	(24,248)	<b>(24,248)</b>
<b>Total transactions with shareholders</b>	<b>186,832</b>	<b>2,963</b>	<b>1,081</b>	-	<b>(24,280)</b>	<b>(20,236)</b>
<b>Other comprehensive income (loss)</b>	-	-	-	(17,868)	-	<b>(17,868)</b>
<b>Balance at September 30, 2022</b>	<b>64,398,986</b>	<b>\$ 455,930</b>	<b>\$ 8,084</b>	<b>\$ (37,630)</b>	<b>\$ (5,835)</b>	<b>\$ 420,549</b>

	2021					
	Number	Share capital	Contributed surplus	Accumulated other comprehensive income (loss)	Retained earnings	Total equity
		Amount				
<b>Balance at January 1, 2021</b>	<b>51,043,941</b>	<b>\$ 255,340</b>	<b>\$ 6,402</b>	<b>\$ (1,842)</b>	<b>\$ 19,827</b>	<b>\$ 279,727</b> <small>(recast - note 2B)</small>
<b>Net earnings</b>	-	-	-	-	<b>10,590</b>	<b>10,590</b>
Shares issued in relation to a private placement (Note 7)	12,736,050	191,041	-	-	-	<b>191,041</b>
Share issue costs, net of tax (Note 7)	-	-	-	-	(6,834)	<b>(6,834)</b>
Stock-based compensation	-	-	1,183	-	-	<b>1,183</b>
Exercise of stock options (Note 7)	430,163	6,574	(1,143)	-	-	<b>5,431</b>
Dividends on common shares (Note 7)	-	-	-	-	(22,123)	<b>(22,123)</b>
<b>Total transactions with shareholders</b>	<b>13,166,213</b>	<b>197,615</b>	<b>40</b>	-	<b>(28,957)</b>	<b>168,698</b>
<b>Other comprehensive income (loss)</b>	-	-	-	(16,672)	-	<b>(16,672)</b>
<b>Balance at September 30, 2021</b>	<b>64,210,154</b>	<b>\$ 452,955</b>	<b>\$ 6,442</b>	<b>\$ (18,514)</b>	<b>\$ 1,460</b>	<b>\$ 442,343</b>

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.

**SAVARIA CORPORATION**  
**INTERIM CONSOLIDATED STATEMENTS OF CASH FLOWS**

(in thousands of Canadian dollars - Unaudited)



	Note	Three months ended September 30,		Nine months ended September 30,	
		2022	2021	2022	2021
			(recast - note 2B)		(recast - note 2B)
<b>Cash flows related to operating activities</b>					
Net Earnings		\$ 10,581	\$ 4,757	\$ 24,053	\$ 10,590
Adjustments for:					
Depreciation of fixed assets		2,063	1,840	6,044	5,077
Depreciation of right-of-use assets		2,645	2,554	7,839	6,591
Amortization of intangible assets	5	7,329	10,282	23,725	25,308
Income tax expense		4,469	3,136	9,753	5,688
Stock-based compensation		699	563	1,588	1,183
Ineffective portion of changes in fair value of net investment hedges	9	-	-	(768)	-
Loss on foreign exchange contracts		-	1,815	-	1,815
Loss (gain) on the sale and write-off of fixed assets and intangible assets		146	(221)	118	(86)
Unrealized foreign exchange gain		(2,221)	(3,484)	(1,924)	(2,807)
Interest and amortization of financing costs	9	4,610	2,682	11,250	9,408
Income tax paid		(1,418)	(2,904)	(7,717)	(11,288)
Others		-	(741)	-	-
		28,903	20,279	73,961	51,479
Net changes in non-cash operating items	10	(9,666)	(12,544)	(27,071)	(1,418)
<b>Net cash related to operating activities</b>		<b>19,237</b>	<b>7,735</b>	<b>46,890</b>	<b>50,061</b>
<b>Cash flows related to investing activities</b>					
Business acquisitions	4	-	(19,347)	(1,383)	(381,544)
Proceeds from sale of fixed assets		141	75	302	91
Additions to fixed assets		(2,708)	(1,863)	(6,625)	(4,055)
Increase in intangible assets		(1,661)	(2,765)	(6,252)	(7,707)
<b>Net cash related to investing activities</b>		<b>(4,228)</b>	<b>(23,900)</b>	<b>(13,958)</b>	<b>(393,215)</b>
<b>Cash flows related to financing activities</b>					
Net repayment of other long-term debt	6	(64)	-	(357)	(115,539)
Repayment of lease obligations		(2,703)	(2,843)	(8,358)	(7,842)
Net change in the revolving credit facility	6	3,737	6,296	(7,954)	327,161
Interest paid		(4,031)	(4,027)	(8,957)	(7,817)
Transaction costs related to a long-term debt		-	629	-	(4,165)
Proceeds from the issuance of common shares in relation to a placement, net of transaction fees	7	-	(101)	-	181,805
Proceeds from exercise of stock options, net of reserve costs	7	207	1,867	2,424	5,431
Dividends paid on common shares	7	(8,054)	(7,687)	(24,137)	(21,484)
<b>Net cash related to financing activities</b>		<b>(10,908)</b>	<b>(5,866)</b>	<b>(47,339)</b>	<b>357,550</b>
Unrealized foreign exchange impact of cash held in foreign currencies		2,196	(639)	1,528	(3,459)
<b>Net change in cash</b>		<b>6,297</b>	<b>(22,670)</b>	<b>(12,879)</b>	<b>10,937</b>
Cash - Beginning of period		44,318	87,787	63,494	54,180
<b>Cash - End of period</b>		<b>\$ 50,615</b>	<b>\$ 65,117</b>	<b>\$ 50,615</b>	<b>\$ 65,117</b>

The accompanying notes are an integral part of these interim unaudited condensed consolidated financial statements.

## SAVARIA CORPORATION

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 1 . Nature of activities and Corporate information

Savaria Corporation is domiciled in Canada. The interim condensed consolidated financial statements of the Corporation as at and for the periods ended September 30, 2022 and 2021 comprise the accounts of Savaria Corporation and its wholly owned subsidiaries (together referred to as the "Corporation" or as "Savaria"). Savaria is a global leader in the accessibility industry. It provides accessibility solutions for the elderly and physically challenged to increase their comfort, their mobility and their independence. The activities of the Corporation are divided into three reportable segments: *Accessibility*, *Patient Care* and *Adapted Vehicles* as described in Note 12 - Reportable segments.

The common shares of the Corporation are listed under the trading symbol "SIS" on the Toronto stock exchange.

#### 2 . Basis of Presentation

##### A) Statement of Compliance

The interim condensed consolidated financial statements have been prepared in accordance with International Financial Reporting Standards ("IFRS") as issued by the International Accounting Standards Board ("IASB") applicable to the preparation of interim financial statements, including IAS 34.

These interim condensed financial statements do not include all of the information required for full annual financial statements and should be read in conjunction with the audited annual consolidated financial statements of the Corporation and the notes thereto for the year ended on December 31, 2021. These interim condensed financial statements have not been the subject of a review or an audit by the Corporation's auditors; they were approved by the Board of Directors on November 2, 2022.

##### B) Adjustments to comparative figures

###### Adjusted figures - correction of an error

During 2022, the Corporation noted an understatement of deferred revenues recognized during the acquisition of Handicare Group AB related to the sale of extended warranties. The following describes the impact as at December 31, 2021: the deferred revenue previously reported as \$35,364,000 was increased by \$1,950,000 for an adjusted amount of \$37,314,000. The other long term liabilities previously reported as \$12,945,000 was increased by \$1,498,000 for an adjusted amount of \$14,443,000. The goodwill previously reported as \$400,762,000 was increased by \$2,793,000 for an adjusted amount of \$403,555,000. The deferred tax assets previously reported as \$17,818,000 was increased by \$655,000 for an adjusted amount of \$18,473,000.

There are no adjustment made on the comparative information of the statements of earnings and cash flows. Refer to Note 4 - Business acquisition - for the adjustments made on the purchase price allocation of Handicare Group AB as at March 4, 2021.

**SAVARIA CORPORATION**  
**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

**2 . Basis of Presentation (continued)**

**B) Adjustments to comparative figures (continued)**

**Adjusted figures - adjustments to preliminary amounts**

The purchase price allocation for the Handicare Group AB acquisition presented in Note 4 was finalized during the fourth quarter of 2021, in the 12 months permitted after the acquisition date, resulting in adjustments to preliminary amounts. As per IFRS 3, these adjustments to preliminary amounts, mainly including intangible assets, goodwill and deferred tax liabilities, have been retrospectively recognized as at the acquisition date to reflect information obtained about facts and circumstances that existed and, if known, would have affected the measurement of the amounts recognized as at the acquisition date, with the following impacts:

	Three months ended September 30,			Nine months ended September 30,		
	Results presented in 2021	Impact of the recast	Adjusted figures 2021	Results presented in 2021	Impact of the recast	Adjusted figures 2021
Revenue	\$ 180,758	\$ -	\$ 180,758	\$ 471,454	\$ -	\$ 471,454
Cost of sales	122,250	(67)	122,183	315,742	(154)	315,588
Gross profit	58,508	67	58,575	155,712	154	155,866
Selling and administrative expenses	41,808	5,693	47,501	109,990	13,035	123,025
Other expenses	683	9	692	6,418	746	7,164
Total operating expenses	42,491	5,702	48,193	116,408	13,781	130,189
Operating income	16,017	(5,635)	10,382	39,304	(13,627)	25,677
Net Finance costs	2,489	-	2,489	9,399	-	9,399
Earnings before income tax	13,528	(5,635)	7,893	29,905	(13,627)	16,278
Income tax expense	4,403	(1,267)	3,136	8,564	(2,876)	5,688
<b>Net Earnings</b>	<b>\$ 9,125</b>	<b>\$ (4,368)</b>	<b>\$ 4,757</b>	<b>\$ 21,341</b>	<b>\$ (10,751)</b>	<b>\$ 10,590</b>
Earnings per share:						
Basic	\$ 0.15	\$ (0.08)	\$ 0.07	\$ 0.36	\$ (0.19)	\$ 0.17
Diluted	\$ 0.15	\$ (0.08)	\$ 0.07	\$ 0.35	\$ (0.18)	\$ 0.17
Depreciation and amortization expense	\$ 9,049	\$ 5,627	\$ 14,676	\$ 24,094	\$ 12,882	\$ 36,976

**3 . Significant Accounting Policies**

The interim condensed consolidated financial statements have been prepared following the same accounting policies used in the audited annual consolidated financial statements for the year ended December 31, 2021.

The accounting policies have been applied consistently by the Corporation's entities and to all periods presented in these interim condensed consolidated financial statements, unless otherwise indicated.

**A) Use of Judgements and Estimates**

The uncertainties related to the current changing macro environment and movements in economic and political fields, required the use of judgements and estimates which resulted in no material impacts for the period ended September 30, 2022. The Corporation will continue to monitor the potential impact of these changes over the future reporting periods.

**SAVARIA CORPORATION**  
**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

*(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)*

**3 . Significant Accounting Policies (continued)**

**B) New Accounting Standards Adopted**

The following new amendment to standards and interpretations has been applied in preparing the interim condensed consolidated financial statements as at September 30, 2022.

***Interest Rate Benchmark Reform - Phase 2***

In August 2020, the IASB issued Interest Rate Benchmark Reform-Phase 2, which amends IFRS 9 *Financial Instruments*, IAS 39 *Financial Instruments: Recognition and Measurement*, IFRS 7 *Financial Instruments: Disclosures* and IFRS 16 *Leases*. This fundamental reform of major interest rate benchmark is being undertaken globally, including the replacement of some interbank offered rates (IBORs) with alternative nearly risk-free rates (referred to as "IBOR reform").

The Corporation has exposure to IBORs on its credit facility and on a cross-currency swap that will be replaced or reformed as part of these market-wide initiatives. The Corporation's main exposure as at September 30, 2022 is indexed to the US dollar LIBOR, those instruments having a maturity date in April 2025. Amendments to financial instruments with contractual terms indexed to US dollar LIBOR were not completed yet. The Corporation is managing the process to transition the existing impacted agreements to an alternative rate. The adoption of this new amendment to standards has not had a material impact on the interim condensed consolidated financial statements.

**4 . Business Acquisition**

**A) Business Acquisition realized during the current fiscal year**

**Ultron Technologies Ltd.**

On January 26, 2022, the Corporation acquired all issued shares of Ultron Technologies Ltd. ("Ultron") for a purchase price of \$2,542,000 (GBP 1,487,000). Based in Birmingham, England, Ultron is an electronics technology manufacturer with extensive experience in advanced integrated circuits design, software development, manufacturing and global procurement.

The acquisition of Ultron has been accounted for using the acquisition method. Ultron has been consolidated from the acquisition date. The purchase price allocation and the total cash consideration paid are presented in the table below.

The purchased assets are mainly fixed assets, intangible assets and goodwill. The goodwill has been allocated to the *Accessibility* reportable segment as applicable and is non-deductible for tax purposes.

**SAVARIA CORPORATION**  
**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

*(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)*

**4 . Business Acquisition (continued)**

**A) Business Acquisition realized during the current fiscal year (continued)**

**Ultron Technologies Ltd. (continued)**

The following table presents the value of the assets acquired and liabilities assumed at the acquisition date:

	<b>Ultron</b>
<b>Assets acquired</b>	
Current assets	\$ 515
Fixed assets	887
Right-of-use assets	403
Intangible assets	1,020
Goodwill	1,755
	<b>\$ 4,580</b>
<b>Liabilities assumed</b>	
Current liabilities	961
Long-term debt including current portion	296
Leases liabilities including current portion	403
Other long-term liabilities	378
	<b>\$ 2,038</b>
<b>Fair value of net assets acquired</b>	<b>\$ 2,542</b>
Less: Cash in acquired business	148
<b>Net assets acquired</b>	<b>\$ 2,394</b>
<b>Net consideration paid at the exchange rate of the acquisition date</b>	<b>\$ 1,383</b>
<b>Consideration payable at the exchange rate of the acquisition date</b>	<b>\$ 1,011</b>
<b>Consideration payable at the exchange rate of September 30, 2022</b>	<b>\$ 905</b>

**SAVARIA CORPORATION**  
**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

**4 . Business Acquisition (continued)**

**B) Business Acquisitions realized during the previous fiscal year**

**Handicare Group AB**

In fiscal year 2021, the Corporation acquired Handicare Group AB ("Handicare") for total consideration of \$447,999,000 (SEK 2,946,950,000). Handicare offers solutions to increase the independence of disabled or elderly people, and to facilitate their care by providers and family. The offering encompasses a comprehensive range of curved and straight stairlifts, transfer, lifting and repositioning aids and vehicle adaptations. Handicare is a global company with sales in some 40 countries and is one of the market leaders in this field. Its head office was in Stockholm, Sweden and manufacturing and assembly are located at four sites distributed across North America, Asia, and Europe.

The following table presents the value of the assets acquired and liabilities assumed at the acquisition date, with the impacts of the adjustments of comparative figures described in Note 2B) - Adjustments to comparative figures - presented separately:

	Allocation presented as at Dec 31, 2021	Adjustments	Adjusted allocation as at Dec 31, 2021
<b>Assets acquired</b>			
Cash and cash equivalents	\$ 65,879		\$ 65,879
Trade and other receivables	54,060		54,060
Inventories	40,364		40,364
Prepaid expenses and other current assets	2,843		2,843
Fixed assets	11,346		11,346
Right-of-use assets	27,362		27,362
Intangible assets	224,759		224,759
Goodwill	295,207	2,872	298,079
Other long-term assets	143		143
Deferred tax assets	6,474	674	7,148
	\$ 728,437	\$ 3,546	\$ 731,983
<b>Liabilities assumed</b>			
Trade and other payables	62,235		62,235
Deferred revenue	4,989	2,006	6,995
Income taxes payable	4,406		4,406
Long-term debt including current portion	115,295		115,295
Leases liabilities including current portion	27,757		27,757
Provisions including current portion	6,079		6,079
Deferred tax liabilities	55,940		55,940
Other long-term liabilities	3,737	1,540	5,277
	\$ 280,438	\$ 3,546	\$ 283,984
<b>Fair value of net assets acquired</b>	<b>\$ 447,999</b>	<b>\$ -</b>	<b>\$ 447,999</b>
Less: Cash in acquired business	65,879		65,879
<b>Net assets acquired</b>	<b>\$ 382,120</b>	<b>\$ -</b>	<b>\$ 382,120</b>



**SAVARIA CORPORATION**  
**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

**5 . Intangible assets and goodwill**

			2022
	Intangible Assets	Goodwill	Total
Balance at January 1 (adjusted - Note 2B)	\$ 258,310	\$ 403,555	\$ 661,865
Additions through business acquisitions (Note 4)	1,020	1,755	2,775
Additions	6,252	-	6,252
Amortization expense	(23,725)	-	(23,725)
Effect of movements in exchange rates	(11,711)	(9,185)	(20,896)
<b>Balance at September 30</b>	<b>\$ 230,146</b>	<b>\$ 396,125</b>	<b>\$ 626,271</b>

**6 . Long-term debt**

	September 30, 2022	December 31, 2021
Revolving Credit Facility <sup>1</sup>	\$ 344,616	\$ 329,062
Term Loan Facility <sup>1</sup>	49,914	49,871
Notes payable related to business acquisitions	1,876	1,058
	<b>\$ 396,406</b>	<b>\$ 379,991</b>
Less: Current portion	1,152	1,058
	<b>\$ 395,254</b>	<b>\$ 378,933</b>

<sup>1</sup> Net of deferred financing costs of respectively \$2,736,000 and \$86,000 (2021 - \$3,530,000 and \$129,000).

**Term Loan Facility**

The Corporation has a term loan in the amount of \$50,000,000. Only interest is payable on a monthly basis, at a rate which varies according to certain ratios of the Corporation. As of September 30th, the rate was banker's acceptance rate, plus 2.25%, before the impact of the interest rate swap. This term Loan Facility comes to maturity on April 3, 2024.

**Revolving Credit Facility**

On March 4, 2021, the Corporation secured a new credit facility as follows:

- . The amount available was increased from \$110,000,000 to \$400,000,000; in Canadian dollar, US dollar, euro or British pound equivalent;
- . As at September 30, 2022, an amount of \$252,829,000 in US dollars had been drawn on the credit facility;
- . The Revolving Credit Facility comes to maturity on April 3, 2025;
- . Interest is payable on a monthly basis. The applicable interest rate on the credit facility is based on the credit rating assigned to the Corporation. According to the current credit rating, the rate is either the banker's acceptance rate or LIBOR, plus 2.25%, or the Canadian prime rate or U.S. base rate, plus 1.25%, before the impact of the cross-currency swaps.

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**6 . Long-term debt (continued)**

Reconciliation of movements of long-term debt to cash flows arising from financing activities:

	<b>2022</b>
Balance at January 1	\$ 379,991
Net change in the revolving credit facility	(7,954)
Increase through business acquisitions (Note 4)	296
Consideration payable related to an acquisition (Note 4)	1,011
Repayment of other long-term debts	(357)
Amortization of capitalized deferred financing costs (Note 9)	837
Impact of the change in foreign exchange rates	22,582
	<b>\$ 396,406</b>
Less: Current portion	1,152
<b>Balance at September 30</b>	<b>\$ 395,254</b>

**7 . Share Capital**

During the first nine months of 2022, the Corporation issued 186,832 common shares (2021-430,163) at an average price of \$13.15 per share (2021-\$12.63) following the exercise of stock options. These exercises resulted in an increase in share capital of \$2,963,000 (2021-\$6,574,000) and a decrease in contributed surplus of \$507,000 (2021-\$1,143,000). The average closing price of the Corporation's shares on the exercise dates of options exercised during 2022 was \$16.29 (2021-\$19.57).

On March 5, 2021, the Corporation issued 12,736,050 common shares at a price of \$15.00 per share via two concurrent private placements with a syndicate of underwriters and with Caisse de dépôt et placement du Québec, for an aggregate gross proceeds of \$191,041,000. At that moment, net proceeds after transaction costs of \$9,236,000 were \$181,805,000. Transaction fees after tax amounted to \$6,834,000.

	Number of options	2022 Weighted average exercise price	Number of options	2021 Weighted average exercise price
Outstanding at January 1	2,307,175	\$ 15.99	1,988,670	\$ 13.86
Granted	1,337,388	15.84	819,002	18.97
Exercised	(186,832)	13.15	(430,163)	12.63
Forfeited	(80,000)	17.30	(113,334)	14.92
<b>Outstanding at September 30</b>	<b>3,377,731</b>	<b>\$ 16.06</b>	<b>2,264,175</b>	<b>\$ 15.89</b>

The following dividends were declared and paid by the Corporation:

	Nine months ended September 30,	
	<b>2022</b>	<b>2021</b>
Dividends declared	\$ 24,248	\$ 22,123
Amount declared per share in cents	0.38	0.36
Dividends paid	\$ 24,137	\$ 21,484
Amount paid per share in cents	0.38	0.36

**SAVARIA CORPORATION**  
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(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

**8 . Other Expenses**

Other expenses encompass items of financial performance which the Corporation believes should be separately identified on the face of the interim consolidated statement of earnings to assist in understanding its operating financial performance. Business acquisition costs pertain to transaction costs incurred related to business purchases (successful or not). Business integration costs pertain to costs incurred to integrate newly acquired businesses.

	Three months ended September 30,		Nine months ended September 30,	
	2022	2021	2022	2021
		(recast - note 2B)		(recast - note 2B)
Business acquisition costs	\$ -	\$ -	\$ 26	\$ 3,393
Business integration costs	757	692	3,595	3,771
	\$ 757	\$ 692	\$ 3,621	\$ 7,164

**9 . Net Finance Costs**

	Three months ended September 30,		Nine months ended September 30,	
	2022	2021	2022	2021
Interest on long-term debt	\$ 3,952	\$ 2,538	\$ 9,330	\$ 7,465
Interest on lease liabilities	379	442	1,083	1,214
Loss on foreign exchange contract	-	-	-	1,815
Other interests and bank charges	179	49	383	156
Amortization of deferred financing costs	279	(298)	837	729
Interest income	(151)	(24)	(204)	(87)
Net gain on foreign currency exchange	(2,157)	(218)	(369)	(1,893)
Ineffective portion of changes in fair value of net investment hedges	-	-	(768)	-
	\$ 2,481	\$ 2,489	\$ 10,292	\$ 9,399

**10 . Net Changes in Non-cash Operating Items**

	Three months ended September 30,		Nine months ended September 30,	
	2022	2021	2022	2021
		(recast - note 2B)		(recast - note 2B)
Trade and other receivables	\$ (6,524)	\$ (6,146)	\$ (4,456)	\$ (1,793)
Inventories	(5,156)	(6,122)	(27,590)	(6,210)
Prepaid expenses and other current assets	(448)	(7,133)	1,761	(9,358)
Other long-term assets	86	-	780	-
Trade and other payables	401	5,453	(2,412)	8,218
Deferred revenues	843	1,923	3,973	7,669
Provisions	218	10	44	(26)
Other long-term liabilities	914	(529)	829	82
	\$ (9,666)	\$ (12,544)	\$ (27,071)	\$ (1,418)

**SAVARIA CORPORATION**  
**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

*(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)*

**11 . Derivative Financial Instruments**

The table below indicates the presentation of the derivative financial instruments in the Statement of Financial Position.

	September 30, 2022	December 31, 2021
<b>Current assets</b>		
Foreign exchange contracts	\$ 7,188	\$ 2,435
<b>Non-current assets</b>		
Foreign exchange contracts	\$ -	\$ 822
Interest rate swaps	1,356	-
Cross-currency swaps	19,439	1,021
	<b>\$ 20,795</b>	<b>\$ 1,843</b>
<b>Current liabilities</b>		
Foreign exchange contracts	\$ 880	\$ -
<b>Non-current liabilities</b>		
Foreign exchange contracts	\$ 325	\$ -
Cross-currency swaps	841	520
Interest rate swaps	-	1,042
	<b>\$ 1,166</b>	<b>\$ 1,562</b>

All of these derivative financial instruments are Level 2. The fair value of forward exchange contracts is estimated by discounting the difference between the contractual forward price and the current forward price for the residual maturity of the contract using a risk-free interest rate (based on government bonds). The fair value of interest rates swaps and cross-currency swaps is calculated as the present value of estimated future cash flows over the remaining term of the contracts and based on market data (primarily yield curves, interest rates, and exchange rates for cross-currency interest rates swaps). Fair values reflect the credit risk of the instrument and include adjustments to take account of the credit risk of the Corporation's subsidiary or counterparty when appropriate.

## SAVARIA CORPORATION

### NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

#### 12 . Reportable Segments

##### Information about the reportable segments

For the purpose of financial reporting, the business is structured into three reporting segments based on the markets they serve. The *Accessibility* segment includes designing, manufacturing, distributing and installing a wide portfolio of products including stairlifts for both straight and curved stairs, vertical and inclined wheelchair platform lifts for both commercial and residential applications, commercial accessibility elevators and home elevators. The *Patient Care* segment includes the manufacturing and distribution of a comprehensive line of therapeutic support surfaces and other pressure management products for the medical market, medical beds for the long-term care market as well as an extensive line of medical equipment and solutions for the safe handling of patients. The *Adapted Vehicles* segment consists of converting, adapting and distributing vehicles for people with mobility challenges, for personal or commercial use.

The Corporation's management assesses the performance of the reportable segments based on revenue and adjusted EBITDA before head office costs. Adjusted EBITDA is defined as earnings before net finance costs, taxes, depreciation and amortization, net of other expenses and stock-based compensation expense. Adjusted EBITDA before head office costs excludes head office costs, which the Corporation believes should not be considered when assessing the underlying performance of the reportable segments. Head office costs pertain to salaries and costs related to centralized functions, such as finance and legal, which are not allocated to segments.

Sales between segments are eliminated upon consolidation.

	Three months ended September 30,			
	Accessibility	Patient Care	Adapted Vehicles	Total
<b>2022</b>				
Revenue	\$ 145,439	\$ 42,799	\$ 13,156	\$ 201,394
Adjusted EBITDA before head office costs	\$ 26,140	\$ 5,900	\$ 791	\$ 32,831
Head office costs				1,807
Adjusted EBITDA				\$ 31,024
Stock-based compensation				699
Other expenses				757
Depreciation and amortization expense				12,037
<b>Operating income</b>				<b>\$ 17,531</b>
<b>2021</b>				(recast - note 2B)
Revenue	\$ 135,652	\$ 34,805	\$ 10,301	\$ 180,758
Adjusted EBITDA before head office costs <sup>1</sup>	\$ 24,686	\$ 3,057	\$ 626	\$ 28,369
Head office costs				2,056
Adjusted EBITDA <sup>1</sup>				\$ 26,313
Stock-based compensation				563
Other expenses				692
Depreciation and amortization expense				14,676
<b>Operating income <sup>1</sup></b>				<b>\$ 10,382</b>

<sup>1</sup> Includes approximately \$0.1 million recognized against salary expense, attributable to the Canada Emergency Wage Subsidy program.

**SAVARIA CORPORATION**  
**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

(Tabular amounts are expressed in thousands of Canadian dollars, except share data - Unaudited)

**12 . Reportable Segments (continued)**

**Information about the reportable segments (continued)**

	Nine months ended September 30,			
	Accessibility	Patient Care	Adapted Vehicles	Total
<b>2022</b>				
Revenue	\$ 411,776	\$ 128,324	\$ 36,891	\$ 576,991
Adjusted EBITDA before head office costs	\$ 72,561	\$ 17,944	\$ 1,964	\$ 92,469
Head office costs				5,554
Adjusted EBITDA				\$ 86,915
Stock-based compensation				1,588
Other expenses				3,621
Depreciation and amortization expense				37,608
<b>Operating income</b>				<b>\$ 44,098</b>
<b>2021</b>				(recast - note 2B)
Revenue	\$ 347,009	\$ 96,406	\$ 28,039	\$ 471,454
Adjusted EBITDA before head office costs <sup>1</sup>	\$ 61,951	\$ 11,421	\$ 2,560	\$ 75,932
Head office costs				4,932
Adjusted EBITDA <sup>1</sup>				\$ 71,000
Stock-based compensation				1,183
Other expenses				7,164
Depreciation and amortization expense				36,976
<b>Operating income <sup>1</sup></b>				<b>\$ 25,677</b>

<sup>1</sup> Includes approximately \$2.6 million recognized against salary expense and lease expense, attributable to the Canada Emergency Wage Subsidy program and to the Canada Emergency Rent Subsidy.

**Desegregation of Revenue**

	Three months ended September 30,			
	Accessibility	Patient Care	Adapted Vehicles	Total
<b>2022</b>				
<b>Revenue by region</b>				
Canada	\$ 15,734	\$ 14,466	\$ 4,318	\$ 34,518
United States	59,370	26,175	206	85,751
Europe (other than United Kingdom)	44,970	481	8,632	54,083
United Kingdom and others	25,365	1,677	-	27,042
	<b>\$ 145,439</b>	<b>\$ 42,799</b>	<b>\$ 13,156</b>	<b>\$ 201,394</b>
<b>Timing of revenue recognition</b>				
Goods transferred at a point in time	\$ 128,254	\$ 42,799	\$ 13,156	\$ 184,209
Services provided over time	17,185	-	-	17,185
	<b>\$ 145,439</b>	<b>\$ 42,799</b>	<b>\$ 13,156</b>	<b>\$ 201,394</b>
<b>2021</b>				
<b>Revenue by region</b>				
Canada	\$ 14,825	\$ 10,589	\$ 4,080	\$ 29,494
United States	45,973	21,353	200	67,526
Europe (other than United Kingdom)	44,683	603	6,021	51,307
United Kingdom and others	30,171	2,260	-	32,431
	<b>\$ 135,652</b>	<b>\$ 34,805</b>	<b>\$ 10,301</b>	<b>\$ 180,758</b>
<b>Timing of revenue recognition</b>				
Goods transferred at a point in time	\$ 117,670	\$ 34,805	\$ 10,301	\$ 162,776
Services provided over time	17,982	-	-	17,982
	<b>\$ 135,652</b>	<b>\$ 34,805</b>	<b>\$ 10,301</b>	<b>\$ 180,758</b>

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**NOTES TO THE INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**

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**12 . Reportable Segments (continued)**

**Desegregation of Revenue (continued)**

	Nine months ended September 30,			
	Accessibility	Patient Care	Adapted Vehicles	Total
<b>2022</b>				
<b>Revenue by region</b>				
Canada	\$ 39,890	\$ 47,048	\$ 12,972	\$ 99,910
United States	153,513	73,587	845	227,945
Europe (other than United Kingdom)	130,823	1,642	23,074	155,539
United Kingdom and other	87,550	6,047	-	93,597
	<b>\$ 411,776</b>	<b>\$ 128,324</b>	<b>\$ 36,891</b>	<b>\$ 576,991</b>
<b>Timing of revenue recognition</b>				
Goods transferred at a point in time	\$ 359,057	\$ 128,324	\$ 36,891	\$ 524,272
Services provided over time	52,719	-	-	52,719
	<b>\$ 411,776</b>	<b>\$ 128,324</b>	<b>\$ 36,891</b>	<b>\$ 576,991</b>
<b>2021</b>				
<b>Revenue by region</b>				
Canada	\$ 42,061	\$ 30,183	\$ 12,320	\$ 84,564
United States	124,953	59,148	564	184,665
Europe (other than United Kingdom)	110,858	1,643	15,094	127,595
United Kingdom and other	69,137	5,432	61	74,630
	<b>\$ 347,009</b>	<b>\$ 96,406</b>	<b>\$ 28,039</b>	<b>\$ 471,454</b>
<b>Timing of revenue recognition</b>				
Goods transferred at a point in time	\$ 298,029	\$ 96,406	\$ 28,039	\$ 422,474
Services provided over time	48,980	-	-	48,980
	<b>\$ 347,009</b>	<b>\$ 96,406</b>	<b>\$ 28,039</b>	<b>\$ 471,454</b>

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**SAVARIA CORPORATION**

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